

Exhibit

KOREA MARKETING COMMITTEE (KMC) MEETING MINUTES

Tuesday, July 15, 2025, at 3:30 p.m. GVB Main Conference Room and Zoom

Zoom Link:

https://us02web.zoom.us/j/89262397537?pwd=22qPi9GPwQWBbBtZrJMGt6d6dPLCmv.1

Meeting ID: 892 6239 7537 Passcode: visitguam

*online attendance

Members Present:

- 1. 7-Day Supermarket Young Sook Hong
- 2. Arluis Wedding*
- 3. Baldyga Group Annie Joo
- 4. Crowne Plaza Resort Guam Jeanne Kwon*
- 5. DON DON DONKI Guam Keezia*, J. Aguilar*
- 6. Dusit Thani Guam Resort Elisha Lee
- 7. G. Kim*
- 8. Guam Hana Tour / Korea Guam Travel Association (KGTA)- Jeong In Cheong
- Guam Premier Outlets Estella E.*,
 Nicole Carriaga*, Suzanne Perez*
- 10. Guam Reef Hotel Akihiko Gondo*
- 11. Hilton Guam Resort & Spa In Cha*
- 12. Hoshino Resorts RISONARE Albert Oh
- 13. Leopalace Guam Resort Keiko Takano*
- 14. Linden Akademia Stella Bae
- 15. Lotte Duty Free Jaejun Lee
- 16. Lotte Hotel Guam Sunny*
- 17. Micronesia Mall Francis Lira*, Anna T*
- 18. Pacific Islands Club Sage Han
- Sentry Hospitality LLC Valerie Carbullido*
- 20. Stroll James Rosenberg, Paul Quinto
- 21. The Tsubaki Tower JM*
- 22. The Westin Resort Guam Julia Kim*, JM*, Yoshi Otani*
- 23. Tumon Sands Plaza Gloria*

GVB Board/Management/Staff Present:

- 1. GVB Director, KMC Chairman Ho Eun
- 2. GVB President & CEO Régine Biscoe Lee
- 3. Executive Assistant to the President and CEO Kiana Yabut
- 4. Vice President Gerry Perez
- 5. GVB Director of Global Marketing Nadine Leon Guerrero
- 6. GVB Senior Marketing Manager, Korea Margaret Sablan
- 7. GVB Senior Marketing Manager, Korea Nicole Benavente
- 8. GVB Marketing Manager, Korea Cierra Sulla

Members Absent:

- 1. Bayview Hotel
- 2. Docomo Pacific
- 3. Fish Eye Marine Park
- 4. Goodwind Development Corporation
- 5. Guam Guam Style Consulting
- 6. Guam Plaza Resort & Spa
- 7. Hard Rock Cafe
- 8. Hotel Nikko Guam
- 9. Hotel Tano
- 10. Hyatt Regency Guam
- 11. International Dining Concepts, LLC
- 12. Jae Yu
- 13. Japan Buslines
- 14. Jeju Air
- 15. Kloppenburg Enterprises
- 16. Lam Lam Tours (T.P. Micronesia, Inc.)
- 17. Nissan Rent A Car Guam
- 18. RIHGA Royal Laguna Guam Resort
- 19. Royal Orchid Guam Hotel
- 20. Spa Ayualam (Premier Beauty and Spa Guam, Inc)
- 21. Tommy Hilfiger
- 22. Triple J Enterprises, Inc.
- 23. United Airlines
- 24. University of Guam
- 25. Valley of the Latte



- 9. GVB Web & IT Coordinator Assistant Mike Arroyo
- 10. GVB South Korea Country Manager Jay Park*
- 11. GVB Korea Office*
 - 1. CALL TO ORDER
 - KMC Chairman Mr. Ho Eun called the meeting to order at 3:30 pm.

2. REPORT OF COMMITTEE CHAIRMAN

There was no report from Chairman Eun.

3. REPORT OF MANAGEMENT

- There was no report from management.
- Senior Marketing Manager Ms. Nicole Benavente presented the latest arrival numbers.



Source: Guam Customs Declaration Forms. Processed by the Guam Visitors Bureau.





Calendar Year to Date 2025



January – May 31, 2025

Total:	289	488	(43	ი%	of	2019	١
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% Market Mix	Origin	2019	2024	2025	% of 2019
45.3%	Korea	295,248	178,589	131,276	44.5%
34.7%	Japan	279,483	85,507	100,549	36.0%
10.9%	US/Hawaii	40,158	37,045	31,427	78.3%
2.1%	Philippines	8,584	5,317	5,963	69.5%
1.2%	Taiwan	11,681	1,478	3,345	28.6%
0.7%	China	5,929	2,146	1,957	33.0%
0.1%	Hong Kong	2,763	267	314	11.4%

Source: Guam Customs Declaration Forms. Processed by the Guam Visitors Bureau.

Fiscal Year to Date 2025



October 2024 - May 31, 2025

Total: 464,339 (43.3% of 2019)

% Market Mix	Origin	2019	2024	2025	% of 2019
46.5%	Korea	477,315	281,709	216,074	45.3%
33.6%	Japan	440,266	136,080	156,206	35.5%
10.7%	US/Hawaii	62,756	57,067	49,658	79.1%
2.1%	Philippines	14,987	8,965	9,920	66.2%
1.0%	Taiwan	17,969	1,999	4,549	25.3%
0.6%	China	9,271	3,074	2,939	31.7%
0.1%	Hong Kong	4,791	506	478	10.0%

Source: Guam Customs Declaration Forms. Processed by the Guam Visitors Bureau



• Ms. Benavente presented the travel trade update in Korea and the airline schedule for July, August, and September.

MARKET UPDATES GUAM

SPECIFIC ISSUES IN KOREA











AIRLINE SCHEDULE - JULY

Incheon - Guam				*Airline schedule is fl	exible, subject to change
Airlines	Flight No.	Days	DEP Time	ARR Time	Seat Capacity
	KE421	DAILY	09:45	15:15	10,478
Korean Air	KE423	DAILY	18:40	00:10+1	10,478
	7C3101	DAILY	10:40	16:05	5,859
Jeju Air	7C3107*	DAILY	20:20	02:00+1	3,780
	⊔913	DAILY	09:20	14:45	5,859
Jin Air	⊔917**	DAILY	19:40/20:50	01:20+1/02:30+1	5,859
T'way Air	TW505***	DAILY	09:00	14:30	2,457
		TOTAL			44,770



TOTAL OUTBOUND SEAT CAPACITY (JULY):

50,629 SEATS

• Busan - Guam

Airlines	Flight No.	Days	DEP Time	ARR Time	Seat Capacity
Jin Air	⊔921	DAILY	21:00	02:00+1	5,859
TOTAL					5,859

Ms. Benavente highlighted that the increase in available seats is a result of the addition of a second Jeju Air flight (7C3107) and a second Jin Air flight (LJ917). Furthermore, Jin Air's service from Busan has increased from four times a week to daily, also contributing to the increased seat capacity.



^{*7}C3107: Jul 12^{th} – Sep 30^{th} Daily **LI917: Jul 1^{th} – Sep 30^{th} : Daily / Departure and Arrival time varies ***TW505: Jun 21^{th} – Jul 18^{th} : Temporary suspension



AIRLINE SCHEDULE - AUGUST

Incheon - Guam				*Airline schedule is fle	exible, subject to change.
Airlines	Flight No.	Days	DEP Time	ARR Time	Seat Capacity
	KE421	DAILY	09:45	15:15	10,478
Korean Air	KE423	DAILY	18:40	00:10+1	10,478
	KE8425*	DAILY	17:15	22:45	8,618
Jeju Air	7C3101**	DAILY	10:40	16:05	4,347
Jeju Air	7C3107	DAILY	20:20	02:00+1	5,859
Jin Air	⊔913	DAILY	09:20	14:45	5,859
JIN AIF	⊔917	DAILY	20:50	02:30+1	5,859
T'way Air	TW505	DAILY	09:00	14:30	5,859
	TOTAL				



TOTAL OUTBOUND SEAT CAPACITY (AUGUST):

68,858 SEATS

Busan - Guam					
Airlines	Flight No.	Days	DEP Time	ARR Time	Seat Capacity
Jin Air	⊔921	DAILY	21:00	02:00+1	5,859
Korean Air	KE2259*	DAILY	20:55/21:05/21:10	02:10+1/02:20+1/ 02:25+1	5,642
TOTAL					11,501

*KE2259: Aug 1 $^{\rm g}$ - Oct 25 $^{\rm th}$: Daily / Departure and Arrival time varies

Ms. Benavente noted a significant increase in available seats, attributing it to several factors: the addition of a third Korean Air flight (KE8425), T'way's return to its regular flight schedule, and Korean Air's new flight to Busan.

MARKET UPDATES



AIRLINE SCHEDULE - SEPTEMBER

Incheon - Guam				*Airline schedule is fl	exible, subject to change
Airlines	Flight No.	Days	DEP Time	ARR Time	Seat Capacity
	KE421	DAILY	09:45	15:15	10,140
Korean Air	KE423	DAILY	18:40	00:10+1	10,140
	KE8425	DAILY	17:15	22:45	8,340
Jeju Air	7C3107	DAILY	20:20	02:00+1	5,670
	⊔913	DAILY	09:20	14:45	5,670
Jin Air	⊔917	DAILY	20:50/19:35	02:30+1/01:15+1	5,670
	LJ919*	DAILY	17:35	23:10	5,292
T'way Air	TW505**	DAILY	09:00	14:30	4,347
TOTAL					55,269



TOTAL OUTBOUND SEAT CAPACITY (SEPTEMBER):

66,399 SEATS

*LI919: Sep 2nd – Sep 29th: Daily Operation
**TW505: Sep 2nd – Sep 8th: Temporary suspension

Busan - Guam

Dusuii Guuiii					
Airlines	Flight No.	Days	DEP Time	ARR Time	Seat Capacity
Jin Air	⊔921	DAILY	21:00	02:00+1	5,670
Korean Air	KE2259	DAILY	20:55/21:05/21:10	02:10+1/02:20+1/ 02:25+1	5,460
TOTAL					11,130



^{*}KE8425 (3rd Flight): Aug 1st – Oct 25th: Daily **7C3101: Aug 24th – Oct 25th: Temporary suspension



- Ms. Benavente explained that the overall seat capacity remains stable despite a change in airline schedules. Jeju Air reduced its flights from two to one, but Jin Air compensated for this by adding flight LJ919.
- Ms. Benavente presented the competitive destination update.

MARKET UPDATES GUAM

COMPETITIVE DESTINATION UPDATE











Airline Operation Status				
ICN - HNL	FREQUENCY	23/W		





COMPETITIVE DESTINATION UPDATE





Thailand: Specific Issue

 Asiana Airlines will resume daily round-trip flights between Incheon and Phuket starting July 25, reopening the route after a 2-year, 3-month suspension to meet rising summer travel

	Airline Operation Status				
ICN	FREQUENCY	142/W			
ICN	DESTINATIONS	BKK, HKT, CNX,DMK			
PUS	FREQUENCY	23/W			
PUS	DESTINATIONS	BKK, CNX			
	FREQUENCY	7/W			
TAE	DESTINATIONS	BKK			
TOTAL FLIGHT OPERATION		172/W			

MARKET UPDATES



COMPETITIVE DESTINATION UPDATE





Philippines: Specific Issue

 Air Busan will resume daily flights between Busan and Cebu starting July 25, strengthening its Southeast Asia network after previously holding the highest market share on the route before its 2023 suspension.

	Airline Operation Status				
ICN	FREQUENCY	179/W			
I ICN	DESTINATIONS	MNL, CRK, KLO, TAG, CEB			
PUS	FREQUENCY	43/W			
PUS	DESTINATIONS	MNL, CEB, CRK, TAG, KLO			
TAE	FREQUENCY	7			
IAE	DESTINATIONS	CEB			
	FREQUENCY	4/W			
CII	DESTINATIONS	CRK			
тоти	AL FLIGHT OPERATION	233/W			







COMPETITIVE DESTINATION UPDATE



Airline Operation Status						
	FREQUENCY	327/W				
ICN	DESTINATIONS	DAD, CXR, SGN, HAN, HPH, DLI, PQC				
	FREQUENCY	105/W				
PUS	DESTINATIONS	DAD, CNX, SGN, HAN, DLI,PQC				
	FREQUENCY	4/W				
TAE	DESTINATIONS	DAD, CXR				
CII	FREQUENCY	14/W				
Ci)	DESTINATIONS	DAD, CXR, PQC				
тота	L FLIGHT OPERATION	450/W				

MARKET UPDATES



COMPETITIVE DESTINATION UPDATE



Airline Operation Status						
	FREQUENCY	966/W				
ICN	DESTINATIONS	NRT, HND, KIX, FUK. NGO, CTS, OKA, KMJ, TAK, KOJ, OKJ, YGJ, KIJ, AOJ, KMI, KMQ, UBJ, MYJ, FSZ, OIT, KKJ, SDJ, HIJ, HSG, SHI, AKJ, OBO, UBJ, TKS, UKG, ISG, HKD				
GMP	FREQUENCY	140/W				
GMP	DESTINATIONS	HND, KIX				
	FREQUENCY	222/W				
PUS	DESTINATIONS	NRT, KIX, FUK, CTS, NGO, MYJ, OKA, AKJ, KMJ				
TAE	FREQUENCY	28/W				
IAE	DESTINATIONS	NRT, KIX, FUK, CTS				
	FREQUENCY	83/W				
CII	DESTINATIONS	KIX, NRT, FUK, CTS, IBR, NGO, OBO				
CJU	FREQUENCY	10/W				
	DESTINATIONS	KIX				
TOTAL FLIGHT OPERATION		1,449/W				





COMPETITIVE DESTINATION UPDATE





Jeju Air is expanding its China routes in response to rising travel demand, launching new services from Busan to Shanghal from July 25 and Incheon to Guillin from October 11, while steadily increasing passenger volume with 12% monthly growth.

Airline Operation Status							
FREQUENCY		839/W					
ICN	DESTINATIONS	PEK, PVG, TSN, CAN, SHE, SZX, DLC, NKG, TAO, MDG, XIY, YNZ, YNI CGQ, TFU, CKG, CGO, XMN, HGH, KWL, DYG, YNT, WUX, CSX, HRB, WEH, KMG, YTY, JMU, SJW, SYX, TNA, WUH, HAK, WNZ, TNA, PKX, YIH, HET,HFE					
FREQUENCY		56/W					
GWP	DESTINATIONS	PEK, PXX, SHA					
PUS	FREQUENCY	80/W					
PUS	DESTINATIONS	PEK, PVG, SHE, TAO, YNJ, DYG, SYX, XIY, TNA					
TAE		20/W					
IAE	DESTINATIONS	DYG, PVG, YNJ, TXN					
	FREQUENCY	17/W					
CJJ	CJJ DESTINATIONS KWE, DYG,						
	FREQUENCY	155/W					
CJU	DESTINATIONS	PEK, PVG, TSN, CSX, NTG, DLC, NKG, NGB, SHE HGH, CGQ, CGO, HFE, PKX, KHN, XIY, SZX, DYG					
TOTAL	TOTAL FLIGHT OPERATION 1,167/W						

5. OLD BUSINESS

• Senior Marketing Manager Mrs. Margaret Sablan presented the accomplished marketing projects.





OLD BUSINESS



TRAVEL TRADE CO-OP (AIRLINE & TA PROMOTIONS)

Period & Time: June – July, 2025 Channel: Korean Air, Jin Air

-Korean Air: Promoted Korean Air exclusive product via TA channels with attractive package and also highlighted night flight operation schedule.

Jin Air: Offered discount code up to 15%, promoting various departure options from

Incheon and Busan, and affiliated discount with Hotels.com and Kakao Pay.

- **MOREAN AIR** Period: June 1 – June 30, 2025
- · Channel: TA channels (5)
- Promotion Type: B2B Promotion



- · Channel: Jin Air channels
- Promotion Type: B2C Promotion





Period & Time

May – July, 2025 TA channel (Hana Tour, YB Tour, Mode Tour, Verygood Tour etc.)

Summary

- Collaborated with TAs to create dedicated promotion pages and sales campaigns.
- Offered limited-time discounts and attractive bundled hotel/activity deals
- Increased Guam's market visibility and supported ticket sales across multiple channels.



OLD BUSINESS



KGGA GOLF FAM TOUR

Period: June 18 - 22, 2025

30 pax (TA - 22 pax, Media 3 pax, Influencer 2 pax, KGGA 3 pax)

Country Club of the Pacific, Sono Felice CC Guam Mangilao, Sono Felice CC Guam Talofofo, Finest Guam Golf & Resort, Leopalace Golf Club Partners: Resort Country Club

Summary:

The FAM tour included site inspections and actual round play at top golf courses in Guam.

Iner AM tour included site inspections and actual round year top goir courses in quant.
 Participants experienced the quality of Guant's golf facilities and related tourism services.
 The tour highlighted the convenience of Korean Air's re-launched night flights for golf travelers.

- Following the tour, participants actively shared Guam golf content through blogs, online articles, and social media channels.

- MK Daily: MK Golf July Edition (4p) & Online Article (1) Deliverables:

- Prime Economics: Press release (2)

- TTL News: Online Articles (3)

- Influencers: Instagram Reels (2) & YouTube Contents (1)

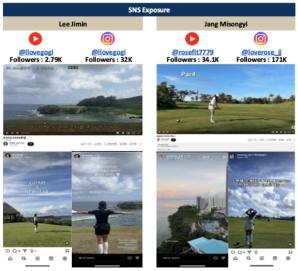




Mrs. Sablan highlighted the positive feedback received by GVB. The TAs are currently developing golf packages for the upcoming months. Discussions are underway regarding a major golf tournament to be held in Guam, preceded by smaller tournaments in Korea, and the final tournament will be held in Guam.











INA WELL FEST

- Period:
- Location:
- June 20 June 24, 2025 (Ina Well Fest: June 21 June 22)
- Leopalace Resort Guam
- 3 pax (1 Influencer, 1 Companion, 1 GVB Korea)
- Collaborated with a yoga influencer and participated in Ina Well Fest
- Produced wellness-focused travel content highlighting wellness event held in Guam
 Promoted Guam as a preferable wellness destination through influencer's Instagram & YouTube channel
- 1 YouTube video / 8 Instagram posts / 30+ photos Deliverables:































OLD BUSINESS



O KOREAN AIR

KOREAN AIR COURTESY VISIT

June 5 - 8, 2025 [Korean Air] Koh, Jong Seob / Managing Vice President, Regional Headquarters

[Korean Air] Lim, Hyeong Seong / Group Leader, Sales Support Team [GVB Korea] Jay Park / GVB Korea Country Manager

[GVB Korea] Damian Lim / Travel Trade Manager

Summary:

- Korean Air's Managing Vice President and Group Leader visited Guam to meet with the Governor, GVB HQ, and GIAA, discussing joint efforts for stable and sustainable route operations.

- The visit aimed to review current Guam routes and explore promotional strategies ahead of the upcoming winter season.

- A third Incheon–Guam flight has been added, and Busan–Guam service will begin August 1, 2025.



Korean Air management recently met with GIAA representatives and the Governor to discuss airline incentives. This aligns with their new daily flights from Incheon and Busan.

6. NEW BUSINESS

Mrs. Sablan presented the ongoing/upcoming marketing projects.

NEW BUSINESS



FY2025 UPCOMING PROJECT: NIGHT FLIGHT SALES BOOST PROMOTION

- Channel:
- July September, 2025

Travel Trade Partners' Website Affiliate Channels

- To maximize seat occupancy and boost demand for flights between July and September by launching immediate and consumer-attractive promotions
- To boost short-term bookings form Guam night flights during the last quarter of the fiscal year, especially in the peak summer and early fall period
- To enhance Guam's appeal as a competitive leisure destination by offering high impact, value-driven promotions across airline, travel agency, and FIT channels

Program Overview



- Channel: TA & affiliate channels
- Target Travel Agencies: Hana / Mode / Interpark / YB / Verygood
- Scheme: For each adult night ticket to Guam purchased, one accompanying child (under 12) will receive a complimentary seat



- 4 29 00
- Channel: TA
- Scheme: Travel agencies to run limited-time flash sales in partnership with high-reach travel influencers, and influencers will post the promotions through their SNS channels



- Channel: TA & affiliate channels
- Scheme: A sales contest will be conducted in collaboration with airline partners, targeting their affiliated TA package teams



KOREAN AIR

















NEW BUSINESS



FY2025 UPCOMING PROJECT: KOREAN AIR BUSAN FAM TOUR

- Period:

- Main Program:
- August 17 (Sun) August 21 (Thu), 3N5D PUS-GUM KE2259 20:55-02:10+1 GUM-PUS KF2260 03:40-06:50
- 8pax (Korean Air 1 pax / TA 5 pax / GVB Korea 2 pax)
- Hotel/Shopping Mall/Tourist Attraction Inspection
- Objective:
- To promote Guam to key travel agencies and airline sales representatives in the Busan region.
- To increase awareness and understanding of Guam as a travel destination, supporting product development and effective sales. To support the successful re-launch and stable operation of Korean Air's Busan Guam night flight by encouraging outbound demand. To strengthen communication and collaboration with regional partners, building a foundation for long-term promotional efforts.
- To provide firsthand experience of Guam's hotels, tourist attractions, and services, enabling participants to develop appealing travel packages.







NEW BUSINESS



FY2025 UPCOMING PROJECT: GVB KOREA ROADSHOW

September 8 (Mon) - September 13 (Sat), 2025

Target: Travel Trade Partners (B2B) Seoul, Busan, Daegu, Daejeon Region:

Objective

- To provide a platform for Guam-based partners to introduce their updated products and
- services directly to local travel agencies.

 To present GVB Korea's new initiatives launched in 2025 to attract Korean travelers, including targeted promotions and airline seat expansion efforts.

 To build a new business relationship with travel trade partners through networking.

- Program (Tentative Program for Luncheon):

 10:30 Registration & RSVP

 11:00 Opening & Guam Local Partner Presentation & B2B Networking

 12:00 GVB Korea Presentation

 12:30 Luncheon & Lucky Draw

 14:00 Group Photo & Closing



Sep 12 (FRI) | Seoul

- Venue (TBD): Banyan Tree Seoul
- Event Type: Dinner
- Expected No.: 150 pax

Sep 11 (THU) | Daejeon

- Venue (TBD): Hotel Onoma
- Event Type: Luncheon Expected No.: 100 pax

Sep 10 (WED) | Daegu

- Venue (TBD): Marriott Hotel Daegu
- Event Type: Luncheon Expected No.: 100 pax

Sep 9 (TUE) | Busan

- Venue (TBD): Signiel Busan
- Event Type: Luncheon Expected No.: 120 pax
- Mrs. Sablan announced the recent distribution of the Roadshow invitation letter. She highlighted the addition of two new cities to this year's Roadshow- Daegu and Daejeon. She reminded the committee of the deadline to respond to the invitation letter, July 25th, and encouraged members to participate in the mission.
- Ms. Benavente presented the FY2025 Budget Summary.



BUDGET SUMMARY



RUDGET	SUMMARY: KORFA	MARKETING BUDGET	\$5.5M (+ \$4M)

Pgrm Code	Account Title		Budget		Paid	(Committed	Remaining \$	Remaining %
ADMIN	South Korea Country Manager	\$	100,800.00	\$	67,200.00	\$	33,600.00	\$	0.00%
PRE001	Marketing Representative Fees	\$	396,000.00	\$	264,000.00	\$	132,000.00	\$	0.00%
SMD019	Travel Agent Co-Ops & Sales Calls	\$	692,000.00	\$	313,433.30	\$	378,400.00	\$ 166.70	0.02%
AIP0024a	Airline Co-ops & Load Factor Incentives	\$	889,000.00	\$	389,000.00	\$	500,000.00	\$	0.00%
AIP0024b	Airline Turnaround Support	\$	5,000,000.00	\$	451,000.00	\$ 4	4,354,000.00	\$ 195,000.00	3.90%
DIG001	Social Media and Digital Media Buys	\$	600,000.00	\$	317,089.61	\$	254,989.60	\$ 27,920.79	4.65%
ADV011	Public Relations, Advertising, and Media Tie-ins	\$	453,000.00	\$	212,046.58	\$	154,300.00	\$ 86,653.42	19.13%
TTC018	Familiarization Tours	\$	140,000.00	\$	59,081.65	\$	80,000.00	\$ 918.35	0.66%
SMD023	Sales Market Development	\$	1,229,200.00	\$	377,189.87	\$	769,966.16	\$ 82,043.97	6.67%
	BUDGET GRAND TOTAL	\$ 9	9,500,000.00	\$2	2,450,041.01	\$6	5,657,255.76	\$ 392,703.23	4.13%

 Ms. Benavente noted that GVB is in the final quarter of the fiscal year, with most marketing projects already approved. This leaves \$392,703.23 remaining in the Korea Marketing Budget. She explained that this amount was being held for contingencies, and with Q4 projects now approved, implementation is underway.

7. ANNOUNCEMENTS

The next KMC meeting will be Tuesday, August 19, 2025, at 3:30 p.m. (subject to change).

COMMITTEE DISCUSSION:

Airline Subsidies and Market Shifts:

Chairman Eun recommended that GVB prioritize airline subsidies until next year, anticipating a
market shift due to insufficient aircraft caused by the Boeing strike and Airbus delays, until airlines
acquire new planes.

Korean Air Merger:

- Chairman Eun stated that Korean Air is expected to finalize its merger process by the end of next
 year, combining with Asiana, Air Seoul, Air Busan, and Jin Air. He said once it's completed, the
 arrival schedule can be cascaded, meaning it can have a reasonable gap between each flight
 because it's going to be managed by one company. It will make the arrival process easier and faster
 in conjunction with the immigration officers.
- The merger is anticipated to provide approximately 800,000 seats, representing slightly over 90% of the 2019 air supply, based on their forecast. Chairman Eun suggested that Guam needs to reciprocate this commitment.





Korea Marketing Budget and Airline Requests:

 Chairman Eun emphasized the urgency of updating and finalizing the Korea budget with a detailed plan, as the current one may not be sufficient to meet airline requests. He noted that Korean Air's November and December forecasts are contingent upon their plans, other destinations, and potential contributions from the Government of Guam. He explained that this uncertainty led to the recent meeting with GIAA and the Governor.

Action Item:

 Chairman Eun proposed separating Korean Air and its four merging airline companies from other airlines in the Airline Schedule. This will allow for a clear assessment of their commitment to Guam by percentage.

Aircraft Returns:

Chairman Eun stated that the U.S. and Europe were forced to transfer numerous aircraft to Air
Premia and T'way. In three years, they are expected to receive all their aircraft back into their fleet,
which will provide significant flexibility. This will put us in a better position and eliminate the need for
subsidies. He re-emphasized the importance of surviving for the next year and a half.

Load Factor Comparison:

• Benavente inquired if comparing 2024, 2025, and 2019 numbers, as a percentage, remained beneficial compared to using a percentage of the previous year's numbers. Chairman Eun suggested moving away from this comparison and sought the committee's opinions. Vice President Mr. Gerry Perez stated that while it was a useful reference during uncertain times, the current situation represents a different paradigm. Mr. Jaejun Lee (Lotte Duty Lee) expressed his preference to keep the 2019 numbers to achieve the target. Mr. Lee requested to have the actual load factor per airline for July and August. Director of Global Marketing, Ms. Nadine Leon Guerrero, explained that most airlines prefer not to disclose that information.

Action Item:

 President & CEO Mrs. Régine Biscoe Lee requested the percentage of the load factor going forward.

Airport Experience and Promotions:

- Mrs. Young Sook Hong (7-Day Supermarket) expressed her thanks to Jin Air for establishing a separate counter at the airport for the Busan-Guam flights, which significantly expedited the wait time.
- Regarding the "Kids Fly Free" promotion, Mrs. Hong proposed incorporating activities like coloring or drawing to enhance children's enjoyment during the flight. Chairman Eun requested Country Manager Mr. Jay Park to provide further details on the promotion, and Mr. Park said he'd share more information by the following week.



Arrival Targets:

 Mr. Albert Oh (Hoshino Resorts RISONARE) inquired about the target arrival numbers for 2026 and beyond. Mrs. Lee responded that the baseline figures from the recovery plan would be shared with him. She noted that while FY2025 is slightly exceeding projections, FY2026 anticipates a substantial increase. Mrs. Lee reiterated Chairman Eun's emphasis on the critical role of airline incentives and programs in achieving a 50% increase and progressing towards the goal of one million visitors.

Optional Tours Promotion:

- Ms. Stella Bae (Linden Akademia) raised concerns about the lack of activities and local events for visitors, particularly for repeat family customers. Mrs. Lee suggested Mr. Park include a family-friendly list of activities in the plan targeting kids.
- Chairman Eun encouraged the committee and the Korean Guam Travel Association (KGTA) to
 promote Guam's Optional Tours. Mr. Jong In Cheong of KGTA reported 30 attendees at their recent
 meeting, focused on Optional Tours and emphasized the need for increased promotion and
 advertising. KGTA is currently gathering information from these optional tours and seeks to
 collaborate with the Korea Marketing Committee to share this information through GVB channels.
 Chairman Eun stressed the benefits of supporting these optional tours.

Action Items:

- Chairman Eun proposed a joint meeting with optional tour operators and KGTA. He recommended that GVB develop a platform to support these optional tours.
- Ms. Leon Guerrero stressed the importance of GVB members updating their information on the GVB website.
- Ms. Mia Soun (GVB Korea Office) confirmed that the GVB Korea office team is discussing how they
 can further enhance their focus on local optional tour activities.

8. ADJOURNMENT

Chairman Eun adjourned the meeting at 4:15 p.m.

Minutes Prepared By:
Chilla
Cierra Sulla, Marketing Manager – Korea
Minutes Reviewed By:
Spol
Nicole Benavente, Senior Marketing Manager – Korea





Minutes Approved By:

Nadine Leon Guerrero, Director of Global Marketing