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REQUEST FOR PROPOSAL

TOURISM DESTINATION MARKETING REPRESENTATION SERVICES IN SOUTHEAST ASIA

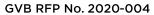
GVB RFP NO. 2020-004





GUAM VISITORS BUREAU REQUEST FOR PROPOSAL			
RFP Number: GVB RFP NO. 2020-004	RFP Title: TOURISM DESTINATION MARKETING REPRESENTATION SERVICES IN SOUTHEAST ASIA		
RFP Due Date and Time: January 15, 2020; 5:00 p.m. ChST	Number of Pages: 70; inclusive of the required affidavits/acknowledgements. Also downloadable online at www.guamvisitorsbureau.com/news/rfps		
ISSUING AGE	NCY INFORMATION		
GUAM VISITORS BUREAU	Issue Date: December 23, 2019		
Ms. Pilar Laguaña President and CEO	401 Pale San Vitores Road Tumon, Guam 96913 Phone: (671) 646-5278 Fax: (671) 646-8861 Website: www.guamvisitorsbureau.com		
INSTRUCTION	ONS TO OFFERORS		
DELIVERY OF PROPOSAL By U.S. Mail or Deliver Only to the attention of: Ms. Pilar Laguaña President and CEO Guam Visitors Bureau 401 Pale San Vitores Road Tumon, Guam 96913	MARK FACE OF ENVELOPE/PACKAGE: RFP Title: TOURISM DESTINATION MARKETING REPRESENTATION SERVICES IN SOUTHEAST ASIA RFP Number: GVB RFP 2020-004 RFP Due Date: January 15, 2020; 5:00 p.m. ChST SPECIAL INSTRUCTIONS: Mark "Confidential RFP Document" on envelope and in accordance with Section 1.7 of the RFP		
IMPORTANT: SEE TERMS AND CONDITIONS OFFERORS MUST COMPLETE THE FOLLOWING			
OFFEROR NAME/MAILING ADDRESS:	AUTHORIZED OFFEROR SIGNATORY:		
OFFEROR TITLE:	(Please print name and sign in ink) OFFEROR EMAIL ADDRESS:		
OFFEROR TELEPHONE NUMBER;	OFFEROR FAX NUMBER:		
OFFERORS MUST RETURN THIS	OFFERORS MUST RETURN THIS COVER SHEET WITH RFP RESPONSE		





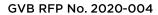


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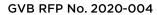




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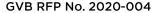




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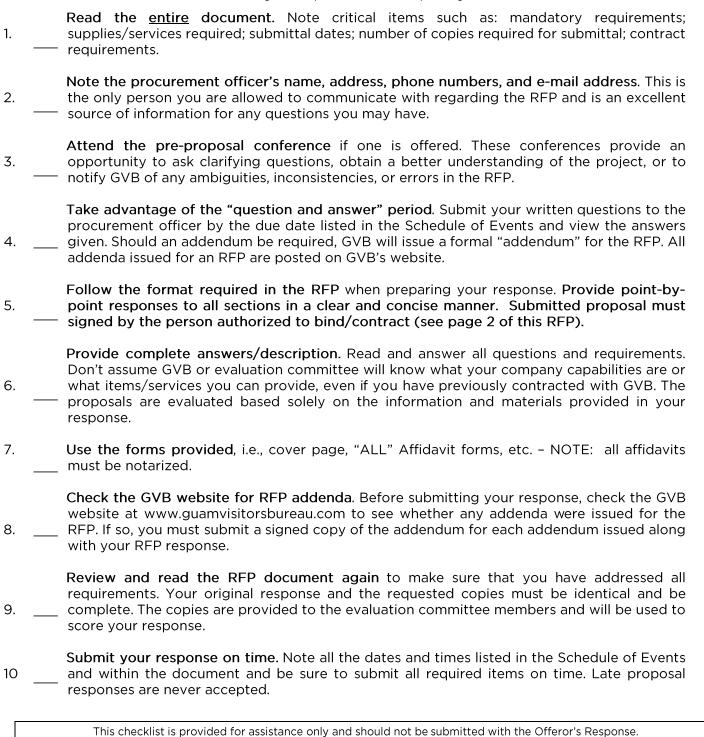




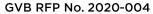
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OFFEROR'S RFP CHECKLIST

The 10 Most Critical Things to Keep in Mind When Responding to an RFP for GVB









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SCHEDULE OF EVENTS

TOURISM DESTINATION MARKETING REPRESENTATION SERVICES IN SOUTHEAST ASIA GVB RFP 2020-004

DATE	<u>EVENT</u>
------	--------------

December 23, 2019 (MON)

RFP Issue Date/Public Announcement

RFP packets available at GVB website or

GVB office at 401 Pale San Vitores Road, Tumon

December 30, 2019 (MON) 12:00 p.m. Deadline to submit written questions

January 15, 2020 (WED) 5:00 p.m. RFP submission deadline





TOURISM DESTINATION MARKETING REPRESENTATION SERVICES IN SOUTHEAST ASIA

The Guam Visitors Bureau (GVB), a public, non-stock, non-profit membership corporation, issues this Request for Proposal ("RFP") soliciting proposals from established marketing companies to provide TOURISM DESTINATION MARKETING REPRESENTATION SERVICES IN SOUTHEAST ASIA to assist GVB in promoting Guam tourism and achieving visitor arrival goals, and to act as GVB's liaison office in SOUTHEAST ASIA in matters pertaining to Guam. Specific duties are outlined in the Scope of Work. The contractual obligation shall be for a one-year period, with two one-year options to renew, total of three (3) years (FY2020, FY2021 and FY2022) and is subject to fiscal year-end performance reviews, availability and certification of funds from fiscal year to fiscal year.

RFP packages can also be **downloaded at no cost** from GVB's website at <u>www.guamvisitorsbureau.com/news/rfps</u> or obtained (in USB format) at the GVB Office, 401 Pale San Vitores Road, Tumon, Guam, 8:00 a.m. - 5:00 p.m., Monday - Friday, excluding Guam holidays.

A non-refundable \$25.00 fee is required for each packet picked up at the GVB office payable in US\$ cash, bank wire transfer or major credit card (Visa, MasterCard, Discover, JCB).

Questions, if any, should be made in writing to the President and CEO, which can be dropped off at the GVB office; emailed to <u>procurement@visitguam.org</u>; or sent by fax to 646-8861 according to the timeline provided in the RFP.

GVB hereby notifies all bidders that it will affirmatively ensure that minority business enterprises will be afforded full opportunity to submit a response to this request for proposal and will not be discriminated against on the grounds of race, color or national origin in consideration for an award.

GVB reserves the right to reject any or all proposals, waive any imperfection in the proposal, or cancel this solicitation all according to law in the interest of the bureau. Direct or indirect contact with GVB Management or Staff, Board Members, or any person participating in the selection process is prohibited.

If you are interested, please submit your proposal by 5:00 p.m. (Chamorro Standard Time) on Wednesday, January 15, 2020.

/s/ PILAR LAGUAÑA President and CEO





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SECTION 1

REQUEST FOR PROPOSALS OVERVIEW

1.0 Summary and Intent

The Guam Visitors Bureau "GVB", a public, non-stock, non-profit membership corporation, is soliciting proposals from professional and experienced companies to be GVB's TOURISM DESTINATION MARKETING REPRESENTATION SERVICES IN SOUTHEAST ASIA to assist GVB in promoting Guam tourism and achieving visitor arrival goals, and to act as GVB's liaison in matters pertaining to Guam on an as-needed basis. The contractual obligation shall be for a one-year period, with two one-year options to renew, total of three (3) years (FY2020, FY2021, and FY2022) beginning upon completion of the contract and is subject to fiscal year-end performance reviews, availability and certification of funds from fiscal year to fiscal year.

GVB is tasked with the general responsibility to promote the visitor industry on Guam. The Bureau is guided by policies established and developed by its Board of Directors, as authorized by Guam law. The Bureau's Board is comprised of twelve (12) voting directors and one (1) alternate director who collectively establish general guidelines necessary to meet the Bureau's goals and objectives, including the identification of short and long-term goals. The President and CEO oversees daily operations of the Bureau. Personnel from Administration, Community Programs, Research, and Marketing provide staff support in overseeing the terms of this work. Department staff administers and support the goals and activities of Board Standing committees, which are chaired by volunteer Board Members and whose membership is comprised of industry, community and governmental representatives. The GVB currently has marketing representatives in Japan, Korea, China, Hong Kong, and Taiwan. GVB's funding source is the Tourist Attraction Fund (TAF). Occupancy taxes, currently at 11%, are collected and deposited into the TAF. Aside from supporting the GVB operations, the TAF also supports the development and promotion of tourism-related projects and the maintenance of public parks, beaches, and recreational facilities.

REPRESENTATION SERVICES OVERVIEW

Tourism represents over 50% of Guam's economy. The importance of the industry to Guam's island economy cannot be overstated and is driven by GVB's Tourism 2020 strategic plan that primarily seeks to transform Guam into a world class, first-tier resort destination of choice for business and leisure visitors. GVB is the organization responsible for marketing Guam to the world as a premier tourist destination. To achieve maximum yield for the tourism industry from limited resources, GVB's marketing activity is carefully focused on a number of key markets and a select group of consumers within those key markets. These include Japan, Korea, China, Hong Kong, Taiwan, North America, Southeast Asia, and the Philippines.

Annual strategic objectives or smart goals are derived by each of GVB's source markets and are achieved through programs, campaigns and cooperative ventures all driven by strong and aggressive marketing, sales, and public relations efforts. It is the responsibility of each marketing representation office to carry out and reach its annual goals and who are held accountable in its performance to meet all deliverables.



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Southeast Asia market remains very competitive as travelers have become wiser and more traveled. Guam itself is in competition with other nearby destinations in the Asia-Pacific region especially with the dynamic introduction of increased low-cost carriers in the Asia/Pacific arena that is significantly creating fierce competition by destinations in seeking new air seat inventory, connectivity and retention of those air assets. In addition, today's tourism realm has evolved more to social media with the use of smart tourism technology that now plays a significant role on how travel decisions are made.

With these challenges, GVB seeks to retain representation services from a company or agency with a diversified and proven background in sales and marketing and public relations that demonstrates today's tourism business climate with the use of smart tourism practices. The company must also be established in the travel trade, most especially with travel agencies, travel media and the airlines and who critically understands the trade. In today's digital era, GVB seeks representation that is keen on social media and comprehends smart travel concepts and practices. The representative must have the ability to be creative, contemporary and market eccentric.

GVB Objective

- To achieve annually set visitor arrival numbers and smart goals established by GVB Head Office. Visitor arrival numbers may be adjusted by GVB Head Office only and is subject to market conditions.
- To elevate awareness of Guam as a destination of choice and to establish a positive Guam reputation among Southeast Asia general consumers as a quality, safe, convenient and a "must visit" destination using social media and smart tourism practices.
- To facilitate the development and continued efforts of the Southeast Asia market to build and sustain industry relations with key stakeholders, including Chamber of Commerce, U.S. and governmental agencies, travel agents, airlines, hotel developers, the EXPAT Communities and Associations, and any other stakeholder influential to the development of Guam's travel tourism from the Southeast Asia market.
- To encourage additional demand for travel to Guam during slow-shoulder periods.
- To encourage the development of Guam packages that showcase Guam's unique Chamorro culture and attractions, to include tourism offerings with scenic, historical, and other quality attractions, to include Guam's marine assets.
- To establish a strong Guam presence in the market as influential leaders in the industry.
- To retain the services of a destination marketing representative in Southeast Asia on an as needed basis who must have and demonstrate strong digital advertising, social media, and mobile marketing to accomplish:





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- The development of Guam content strategies for digital multi medium for desktop, mobile and other devices.
- The implementation of a consistent monthly online video marketing plan covering micro-video, short video, featured video to live video that supports GVB's objectives and strategic marketing direction and seasonal campaigns.
- To establish Guam's brand position in the market and present Guam as the closest U.S.A. destination to Southeast Asia with a clean and safe environment, warm tropical island resort weather year-round, tax-free luxury brand merchandise and U.S.A. well-known products, no hassle atmosphere and most importantly, Guam has friendly and hospitable people.
- To perform public relations, social media, maintain language specific website, and other tourism destination marketing activities that would generate additional demand for travel to Guam, as well as to generate additional publicity for Guam.

GVB Responsibilities

GVB will provide to the Agency detailed market share information.

1.1 Scope of Work

GVB seeks to retain a professional tourism destination marketing agency ("Agency") that has extensive experience working in the travel industry who is not a vendor or has direct interest in tour wholesale, travel agency or the airlines. This agency will operate as GVB's representative and liaison office in the marketplace for the purpose of assisting GVB in promoting Guam tourism and achieving visitor arrival goals and must conduct and communicate business with GVB in the English language. These services will be identified on an as needed basis by GVB Head office. The renewal of the Agency's contract after the first fiscal year will be based on the Agency's receipt of a satisfactory performance evaluation from GVB, the availability of funds, and a determination of need. The budget amount may vary year to year and is subject to change. The contractual obligation of both parties in each fiscal period succeeding the first is subject to appropriation and availability of funds.

The Agency shall act as the GVB tourism destination marketing representative on an as needed basis and shall perform general duties as required including, but not limited to, representation in where Guam is being promoted to outbound travelers who fit the demographics Guam is seeking to attract visitors from Southeast Asia. The Agency will in no way outsource a third-party vendor to fulfill representation services for GVB nor act as representative on behalf of the Agency.

The Agency possesses a minimum of five (5) years of experience in managing accounts in the travel trade industry as an established marketing representative and with the ability to demonstrate its client list and similar work.

The services required include, but are not limited to the following:





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A. The Agency will perform the following, but not limited to, PR / MEDIA / SOCIAL AND DIGITAL MEDIA:

- (1) Fully embrace the multi-media consumer touch-point approach to design an integrated media promotion strategy incorporating mobile, real time video, social and digital media, traditional media and offline event channels.
- (2) Analyze the effect of sales, PR, advertising, online social and digital media and website programs and activities implemented and work to improve them. Regularly provide post campaign and post media familiarization tour evaluations to analyze the programs, return on investment, and recommendations for improvements.
- (3) Work collaboratively and cooperatively with GVB Head Office on select programs, events, and activities in support of GVB's strategy and its smart goals in the marketplace.
- (4) Develop and implement proactive sales, PR, advertising, online social and digital media, website and marketing programs and activities.
- (5) Conduct crisis communication consulting.
- (6) Work cooperatively with GVB Head Office to counter negative publicity, which may arise.
- (7) Develop and create a positive image of Guam via Social and Digital Media.
- (8) Execute weekly or monthly social media posts, including post sharing about travel destination Guam promoting upcoming events, campaigns, and tourism destination offerings using GVB's official accounts and/or profiles.
- (9) Work closely with GVB's Social Media Strategist to take action on monthly Social and Digital Media Monitoring reports, both positive and negative and to align the Bureau's marketing overall strategic goals, global campaign objectives, and emerging technology adaptations.
- (10) Provide a comprehensive media value calculation method to determine how the agency plans to measure success of media campaigns for Guam.
- (11) Provide simple translation of promotional materials as needed.
- B. The Agency shall appoint the following staff to support the GVB account on an as needed basis:
 - One (1) Sales & Marketing Representative
- (1) Regional marketing representation may be provided to all or part of Micronesia, but





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major emphasis/focus shall always be on Guam as the main destination.

- (2) Global marketing representation services shall be conducted under the name of the "Guam Visitors Bureau". Whenever applicable, in terms of promotional literature or signboards for promotional events/shows, "Guam USA" slogan or any other such slogan that may be developed for certain marketing projects as deemed necessary by the GVB Marketing Department from time to time, shall appear.
- (3) The Agency shall conduct a travel industry market survey biannually and collect Research information to determine the nature of travel services presently offered or desired for Guam. Based on the survey insights, the Agency shall define specific customer segmentation for targeting. In addition, the Agency shall conduct a Guam brand perception survey at the beginning and at the end of each fiscal year to compare perception differences and measure sales and marketing work.
- (4) The Agency shall initiate contact with tour wholesalers, airlines, hotels, travel agencies, and travel publications periodically and routinely to establish favorable working relationships, in consideration of possible future cooperative efforts for joint promotional programs in sales, PR, advertising and/or website activities and to develop strong and close relationships with both trade associations and U.S. government representatives in the market. These promotional programs will include, but will not be limited to, familiarization trips to Guam for journalists and/or specialized travel agents, destination Guam product update seminars/workshops, participation in trade and consumer travel shows, represent GVB as identified by GVB's Marketing Department at functions and meetings, interviews and all other representation activities related to Guam promotions.
- (5) The Agency shall be required to compile and input all contact data obtained from meetings, seminars/workshops, travel expos, etc. held, at least one week after each event, to GVB's Customer Relationship Management (CRM) system located within the GVB CRM portal, guam.simpleviewcrm.com, as the data is an asset to the Bureau. Failure to do so will result in penalties to include a 10% deduction from the monthly retainer fee and/or termination of contract if there is a continuous delay and/or non-performance.
- (6) The Agency shall have the talent or resources to create and write a comprehensive tourism destination marketing plan, to include a media schedule, digital marketing plan and trade promotion strategy, on an annual basis. The plan shall be dynamic and flexible enough to allow for monthly or quarterly change.
- (7) The Agency shall have the talent or resources to develop and execute a comprehensive news media and public relations marketing plan, as part of the main tourism destination market plan. This will include identifying the appropriate social and digital media and mobile platforms in the marketplace, a posting schedule within social and digital media rules and regulations, as well as monitoring and evaluation modules for performance of social and digital media marketing efforts.



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- (8) The Agency shall have the capabilities to perform analytical work to determine current travel trends in the marketplace that could be beneficial or detrimental to Guam.
- (9) The Agency shall have a monitoring plan to review GVB's programs and activities for effectiveness and must be able to change with or adapt to market conditions.
- (10) The Agency, as GVB's marketing representative, shall provide, as needed by GVB, logistical support, relevant cultural and creative advice, design, development and/or efficient management of incentive travel programs or promotions, special tour groups, sports tours, and special interest programs to market Guam as a world-class travel destination to attract travelers in the marketplace.
- (11) The Agency would also provide assistance to other Government of Guam agencies, i.e., Guam Economic Development Authority, Guam International Airport Authority as advised by GVB Head Office.
- (12) The Agency, as GVB's marketing representative, shall develop attainable and measurable goals to support GVB's marketing objectives, which shall serve as the benchmark criteria GVB will use to evaluate effective performance of the duties, as assigned or required by GVB, for each 12-month period the contract is in effect.
- (13) Prepare media kits to use as sales tools to share with tour agents, airlines, etc. while prospecting for potential visitors to Guam.
- (14) Where applicable, work collaboratively with GVB Head Office Marketing Department on the planning and execution of special promotions, fam tours, travel trade and consumer travel shows, seminars, events and any other activities as requested and/or agreed upon with the GVB Head Office.
- (15) Promote Guam as a tourist destination by distributing promotional materials supplied by GVB which contains tourist related information such as inbound operators, hotels, restaurants, optional tours, shopping and government regulations to the general public and representatives of the travel industry.
- (16) Maintain regular contacts with travel writers, editors, publishers, and other related media.
- (17) Stimulate the desire for affluent leisure, business, and EXPAT travel to Guam.
- (18) Develop awareness of Guam's attractions and facilities for leisure travel, meetings and incentive travel.
- (19) Seek opportunities for special feature supplements, television documentaries, and location filming for exposure of Guam through print and electronic media.





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- (20) Plan press interviews and conferences to generate favorable publicity for Guam.
- (21) Produce and distribute a minimum of three (3) press releases a month about Guam and activities related to Guam with prior review and approval by the GVB Head Office Marketing Department.
- (22) Actively evaluate travel related mobile applications and develop potential mobile marketing tie-in campaigns.
- (23) Expand relationships with social media influencers, especially on emerging mobile social networks for potential Guam promotion activities and campaigns.
- (24) Develop online video strategies for promoting Guam with short form storytelling techniques that are relevant to the interests of the mobile centric video content consumers.

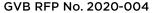
JOB DESCRIPTION, but not limited to the following:

GVB Sales and Marketing Representative: Tasked to take the lead on a variety of Guam's tourism destination direction as a seasoned and proven destination market director possessing a minimum of five (5) years of experience. Responsibilities include strategic thinking, strategic planning, formulating, and carrying out goals and objectives. The representative will pitch ideas, develop and lead creative campaigns, nurture and maintain excellent relationships in the travel trade that includes travel agencies, airlines, travel media, etc., as well as develop and maintain tourism government relations. The representative will be skilled in communications and smart tourism marketing and possess a working knowledge of the tourism industry and who demonstrates strong knowledge, experience and proven track record of digital led top-level marketing and advertising strategy. The representative shall work actively with GVB's Head Office management and marketing staff in Guam, and such work shall include but not be limited to handling all communications with and directives from the GVB Marketing Department. The representative appointed must be personally present and act as the main coordinator at any function being implemented by the Agency on behalf of GVB. At no time is the Agency allowed to outsource a third-party vendor to fulfill representation services nor allowed to assign, hire or appoint an inexperienced travel destination promoter to represent GVB in presentations, seminars, trade/consumer travel shows and other related promotional activities without the expressed written approval from the GVB Marketing Department. Experience is defined as having five (5) or more years of actual demonstrated work performed in the disciplines and/or talents being sought within the same industry.

GVB Sales and Marketing Representative responsibilities, but not limited to the following:

- Manages GVB's account and apply smart tourism practices throughout ongoing efforts on sales and marketing, promotions and public relations to achieve annually set visitor arrival numbers and smart goals.
- Develops overall vision and formulates innovative and strong sound strategies in line





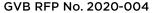


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with achieving annually set visitor arrival numbers and smart goals.

- Drafts, implements and manages the annual marketing plan and oversees the development and delivery of marketing strategies.
- Manages and oversees annual budget planning and budget controls.
- Delivers best practices and sound recommendations backed by market intelligence and marketing trends.
- Builds and maintains productive relationships with the travel trade industry and the tourism government to entrust Guam's presence and investment in the marketplace and to garner support for GVB marketing initiatives.
- Monitors key performance indicator tracking and leads the distribution system to evaluate the effectiveness of promotional efforts, including relevant data.
- Communicates with and develops programs for GVB on market specific issues, topics and new trends relating to the tourism industry.
- Keeps abreast of new developments and changes in the travel trade marketing industry.
- Contributes to the overall success through the development of new opportunities and programs that would achieve market goals.
- Represents GVB at industry events, consumer and travel trade and community events as needed.
- Exhibits excellent communication skills with the ability to express clearly and convincingly in meetings and presentations.
- Performs public relations work at a senior level in the travel arena.
- Maintains an excellent network of media contacts within travel and lifestyle.
- Applies traditional, digital and social media and smart tourism marketing practices.
- Manages and oversees social media and PR initiatives and strategies.
- Oversees social media campaigns that include but are not limited to research, campaign and content creation, execution, monitoring and reporting.
- Contributes to the creation of social media public relations opportunities.
- Manages social media team member's responsibilities and provides advice on projects.
- Identifies and develops opportunities and PR connections for GVB to be used as a resource for public relations (print, online, etc.).
- Refine and define in-market social marketing process.
- Stays current in digital advertising and technology and incorporate them into GVB's overall development strategy.
- Works closely with GVB's Director of Global Marketing, Marketing Manager, and Global Social Media Strategist to align the Bureau's marketing overall strategic goals, global







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campaign objectives, and emerging technology adaptations.

- Serves as key communication liaison with GVB Head Office.
- Attends all strategic planning meetings and discussions with GVB Head Office.
- Ensures that all GVB reporting requirements are met (i.e., weekly, monthly and annual reports, social media and digital PR reports).
- Oversees all sub-contracting works and make sure vendors fulfill their contractual obligations.
- Ensures and demonstrates that all 3rd party invoices have been paid prior to submitting monthly invoice to Head Office for reimbursement. Third party vendors must be paid within thirty (30) days of rendering products/services.
- Serves in GVB crisis management issues as deemed necessary by GVB Head Office.
- Develop a public relations strategy that will focus on securing placements across broadcast, digital and print media channels and engaging digital influencers to reinforce the Guam brand.
- Develops public relations strategies to include, but not limited to, the identification of potential story angles against market niches.
- Upholds the Guam brand initiatives and supports needed coverage to achieve smart goals.
- Identifies innovative techniques to gain exposure and drive traffic to GVB SNS platforms.
- Targets publications that are aligned with targeted lifestyle segments.
- Identifies media vehicles from traditional print to social media.
- Works closely with the team and GVB Head Office to develop a cohesive digital influencer strategy to expand the reach of viewers by harnessing the power of multichannel media personalities.
- Measures digital influencers audience reach, content quality, brand alignment, and deliverables.
- Develops impactful digital influencer programs such as press trips to meet the specialized needs of this audience and leverage the development of content.
- Develops communications strategies to build and strengthen communication with appropriate Guam tourism service providers in order to expand the reach and voice of the Guam product.
- Target appropriate consumer and trade media, along with key opinion leaders and influencers that are appropriate for the Guam brand and secure positive publicity.
- Create a database of engaged digital influencers to provide Guam constant engagement on social channels.
- Generate qualified press leads for Guam travel industry.



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- Develop and maintain ongoing electronic media database accessible by GVB Head Office and report in the Monthly Activity Report (MAR).
- Organize familiarization trips for traditional media and digital influencers.
- Coordinate media receptions and special events.
- Proactive pitch development and execution to media audience about leisure travel to Guam promotional activities.
- Leverage in-market contacts to explore new promotional partnerships to extend the Guam brand in Southeast Asia.
- Maintain and utilize Guam media portal for all reporting such as press clippings, ROI, media website and newsletters.
- Assist with crisis communications support as needed.
- Works closely with the team and GVB Head Office on development and execution of content strategy and content localization across GVB in-market language multimedia platforms.
- Works closely with GVB Head Office to recommend content and distribution strategy to maximize impact and reach of target audience.
- Work with GVB Head Office on an annual localized content calendar.
- Translate and provide localization of GVB SNS posts or content as provided by GVB Head Office.
- Execute website updates.
- Supports the compilation and distribution of newsletters, press releases and updates for website.
- Coordinates the translation of GVB collaterals, promotional materials, mailings, invitations, newsletters, press releases and/or website content.
- Manage all vendors or sub-agencies hired to create content and maintain social media and digital assets.
- Manage the development of online assets and keeps digital library of GVB assets.
- Prepare a variety of status reports, post reports, follow-ups, and adherence to goals.
- Monitor competitors' social media platforms and develop competitive social media strategies.
- Design and execute digital marketing campaigns aligned with annually set visitor arrival numbers and smart goals.
- Plan, develop and execute digital programs and campaigns including online advertising, website strategy and design, social media, mobile and deliverables.
- Interface with marketing communications functions as well as PR events.
- Contribute to ongoing efforts in social networking landing pages and mobile.





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- Maintain site analytics, metrics and campaign reporting.
- Assist in the development and coordination of multimedia packages.
- Manage design projects and external suppliers.
- Provide creative design and support.
- Create and manage video projects with external suppliers.
- Create social media content and manage communities across GVB's various social media channels.
- Manage end-to-end digital projects.
- Establish GVB web presence to boost the Guam brand awareness.
- Maintain a strong online voice through social media.
- Liaise with marketing and sales team to ensure brand consistency.
- Prepares formal written communications including press releases, letters, speeches and talking points as required.
- Provide guidance and support to marketing and PR teams on how to leverage social media to reach and motivate GVB target audiences through paid and earned media programs.
- Build productive relationships with social influencers, content creators and the local tourism industry to drive advocacy for Guam as a tourist destination.
- Track and evaluate social media performance and trends to optimize GVB approach and strategies.
- Maintain GVB's in-country language website.
- Act as the main content manager for GVB's in-country language website and social media channels.
- Assist in the implementation of digital marketing promotions/campaigns/advertising.
- Prepare digital and social media reports to GVB Head Office on a weekly, monthly, and quarterly basis.

Agency's Responsibilities and Duties include but are not limited to the following:

A. STRATEGIC PLANNING / RESEARCH

- (1) Promote Guam and the Guam brand as a convenient, safe and upscale tourist destination to trade media and travel industry.
- (2) Support the planning and execution of sales, marketing, PR, advertising, online social and digital media and website plans for GVB.



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- (3) Support GVB's PR, advertising, sales, marketing, online social and digital media and website strategy, where applicable, in all agreed upon and potential target markets.
- (4) Support GVB's marketing strategy by focusing on affluent experienced travelers, expatriates, corporate/business for group leisure and MICE (Meetings, Incentives, Conventions, and Exhibitions), weddings/honeymoon, divers, golfers, educational, and other key niche markets.
- (5) Generate airline incentive programs and strategic direction for the development, increase in airlift capacity and retention of air services for both regular schedules and charters.
- (6) Monitor activities of Guam's competition and provide advice to GVB Head Office Marketing Department on strategies to counter competitive initiatives with positive PR, sales and/or advertising.
- (7) Analyze market trends and identify potential opportunities.
- (8) Make timely payments to all persons or firms supplying goods and/or services as part of GVB's sales, marketing, PR, advertising and website activities.
- (9) Advise and bill GVB in a timely manner all applicable sales, marketing, PR, advertising and website remittances made by the Agency for GVB's account and maintain complete and accurate books and records in this regard.
- (10) Prepare an annual fiscal year (FY) sales, marketing, PR, advertising and website plan and budget.
- (11) Stay updated on changes, upgrades, and new developments on Guam and communicates this information to the necessary audiences in the market.
- (12) Assist in the maintenance of accurate Guam MICE information to include GVB's MICE manual and other collaterals.
- (13) Prepare and submit to GVB Head Office a Fiscal Year End Report and Executive Summary that encapsulates all activities performed in the entire year of contract term. The Year End Report shall be in the format and specifications of a report template provided by GVB and due no later than October 15th of each year. Failure to do so will result in penalties to include a 10% deduction from the monthly retainer fee and/or termination of contract if there is continuous delay and/or non-performance.



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B. DESTINATION BRANDING

- (1) Consult in the production of sales, PR, and advertising tools in coordination with GVB's marketing strategy in the marketplace as authorized by GVB Head Office. All advertising creative, social, and digital media assets and trade promotion materials need to be developed according to GVB's Guam Brand guidelines, which will be provided to the Agency.
- (2) Where and when necessary, work with GVB Head Office to identify, strategize and establish a foothold and reach using the GVB website as a powerful marketing communication tool.

The Agency's responsibility to maintain the GVB website is as follows:

- Manage GVB in-country language website and work closely with the GVB Head office.
- Must be adept in the application and use of GVB's web content management system (CRM).
- Must regularly maintain and update GVB's in-country website contents based on the latest information, news, program developments and campaigns in the marketplace and in Guam and maintain an accurate database of contacts in the CRM system.
- Must provide one new content post on the GVB social and digital media platform accounts and website per week.
- Must regularly maintain and update the GVB membership directory on the website to make sure the most appropriate customer service personnel are listed in the marketplace.
- Must perform weekly and monthly web analytics to identify methods to increase website traffic and optimize for website conversions and to record action in reports to GVB.
- (3) Develop Point-of-Sale (POS) collaterals such as posters, manuals, Guam general information brochures, maps, power point destination presentation, reports, flyers and pamphlets, displays, and other marketing tools and print materials in support of sales, marketing, PR, advertising and website activities.
- (4) Work to ensure all activities by the Agency are in line with GVB's marketing strategy with the use of the Guam brand and GVB website.
- (5) Maintain a library of reference information about Guam.
- (6) Utilize to a maximum the GVB in-country language website and ad creative to build and grow recognition and a positive understanding of Guam.





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(7) Maintain a library of Guam photo images, videos, and collateral sales and marketing materials as well as props for well-branded promotional use amongst the travel trade and media sectors.

C. SALES / TRADE

- (1) Conduct sales calls, meetings and presentations to key individuals, organizations and companies in line with GVB's overall sales, PR, advertising, online social media and website strategy.
- (2) Conduct regular monthly or more frequent sales calls to tour operators, travel agents, and airlines already packaging Guam as well as to those who may be interested in adding Guam to their tour programs.
- (3) Must organize and input travel trade, media, etc. contact information into GVB's Customer Relationship Management (CRM) system and be responsible to keep contacts and listing updated.
- (4) Develop a MICE business plan to promote Guam as an ideal destination for MICE groups.
- (5) Where applicable, work with tour agent offices, organizations, corporations, airlines, and regional offices of said entities to ensure good understanding and recognition of Guam.
- (6) Must develop a quarterly sales plan that will encompass formal monthly travel agents' seminars. Representative will invite travel agents, media, and other special interest groups to attend. These meetings should be regularly scheduled for product education and updates.
- (7) Must create Quarterly Sales Call calendar to visit travel agents' offices to deliver the latest Guam product development, campaign information, and collateral sales materials.
- (8) Work with the US Embassy/Consulates, US Commercial Services, the American Chamber of Commerce (AMCHAM), Pacific Asia Travel Association (PATA), Visit U.S.A. Committee, and other such organizations, especially those of the EXPATS living in the marketplace to develop and push Guam packages.

D. ACCOUNT MANAGEMENT

(1) Respond to all consumer or trade inquiries, oral or written, within four (4) business days of receiving the inquiry. Translated copies of the Agency responses with general translations are to be forwarded to GVB Head Office Marketing Department with attention to the GVB Director of Global Marketing, GVB Marketing Manager and GVB Tourism Industry Relations Officer and made a part of the Monthly Activity Report.



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- (2) Prepare and submit to GVB Head Office Marketing Department a Weekly Status Report (WSR) along with complete information on the contact report form, in addition to the Monthly Activity Report (MAR) outlining measures taken by the Agency in promoting Guam as a tourist destination. Each MAR shall be based on the activities performed from the beginning to the end of each calendar month during the term of the contract. Each report must also include all invoices detailing relevant monthly expenses incurred by the Agency along with photocopies of original receipts translated in English in fulfilling its obligations under the contract. The MAR shall be in the format and specifications of a report template provided by GVB Marketing Department and due on the 15th of each following month. A Year End Summary and Annual Report with high resolution photos and captions will also be submitted by the end of the fiscal year as a requirement.
- (3) Prepare and submit to GVB detailed Trip Reports outlining measures taken by the Agency in promoting Guam as a tourist destination during the approved travel. Each report will be based on the activities performed for each trip conducted on behalf of GVB during the term of the contract. Trip reports are to be submitted within ten (10) calendar days following the conclusion of approved travel.
- (4) Inform GVB of any fact or occurrence that affects GVB's interests, and disclose to GVB any personal, business, or financial interest (including but not limited to any ownership interest in, representation of, or employment by any person or firm providing any product or service that competes with any product or service provided by GVB) that may impair or otherwise affect the Agency's ability to represent GVB's interests to the maximum extent contemplated by its contract, or that may actually or potentially result in the disclosure by the Agency of any confidential information with respect to GVB or the representation of GVB by the Agency.
- (5) Not enter into contracts on GVB's behalf with artists or other independent contractors who employ the Agency as their agent, with entities owned or controlled by the Agency or entities in which the Agency has an interest, without prior disclosure to and specific written approval by GVB.
- (6) Not perform work itself that it is obligated under the contract out to other parties without prior disclosure to and specific written approval by GVB.
- (7) Cooperate with GVB in providing its services required under the contract.
- (8) Protect and preserve any confidential information and trade secrets generated for and by GVB and disclosed by GVB to the Agency throughout the course of its contractual relationship term plus an additional two (2) years after the contract expires.
- (9) Provide translated copies of pertinent news and industry information of interest to the GVB and Guam.







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- (10) Maintain constant and frequent communication with the GVB Head Office.
- (11) Perform work and other assignments as provided by the GVB Head Office Marketing Department.
- (12) Responsible for cost of training/Guam orientation of new staff should staff who is handling any part of the Bureau's account leaves the company in less than two (2) years of appointment to the Bureau's account.

Invoices for Projects. The Agency shall submit invoices itemized in US Currency following completion of projects approved by GVB. The Parties agree that invoice amounts for this Contract shall be set on a currency exchange rate approved by GVB. The approved U.S. dollar/foreign currency exchange rate is determined based on the previous three-month average TTS rate (i.e. USD to Foreign Currency). Invoicing must be received 60 days upon completion of the project.

Compensation will be for services rendered and based on negotiated rates. A set budget will be allocated for GVB's public relations and marketing representation services on a monthly basis. The budget amount may vary and is subject to change. The contractual obligation of both parties in each fiscal period succeeding the first is subject to a satisfactory performance review, the appropriation and availability of funds therefore.

GVB has a budget allocation for the implementation and execution of various activities such as advertising, public relations programs and special promotions or events as specified in the "Scope of Services". Such activities will be budgeted after due discussions and recommendations from the Agency.

1.2 RFP Process

It is in the best interest of the Offeror to register online at www.guamvisitorsbureau.com/news/rfps to download the complete RFP solicitation packet; or by registering at GVB if the packet is obtained at the GVB office at 401 Pale San Vitores Road, Tumon, Guam 96913.

All inquiries pertaining to this RFP are to be addressed to the President and CEO, acting in the capacity of the Chief Procurement Officer, Guam Visitors Bureau, 401 Pale San Vitores Road, Tumon, Guam 96913. From the date of issuance of this RFP until the award of any contract, Prospective Offerors are not permitted to contact GVB, GVB's Board of Directors, GVB employees, and/or the Selection Committee related to this solicitation, except as provided for in these instructions. Offerors who violate this requirement will be disqualified.

The President and CEO or designee(s) will coordinate all questions through GVB Procurement and will respond in writing. The President and CEO may also be contacted at (671) 646-5278, or via email at procurement@visitguam.org. If an addendum is required, it will be issued by GVB and posted on the GVB website at www.guamvisitorsbureau.com/news/rfps.



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If it becomes necessary to revise or amend any part of this RFP, GVB will publish a revision by written addendum on its website and notify all prospective Offerors who have registered. Offerors will be responsible for adhering to the requirements of any addenda to this RFP.

GVB hereby notifies all offerors that it will affirmatively ensure that in any contract entered into pursuant to this solicitation, minority business enterprises will be afforded full opportunity to submit a response to this request for proposal and will not be discriminated against on the grounds of race, color or national origin in consideration for an award.

The right is reserved to reject any or all proposals or bids, waive any imperfection in the bid proposal or cancel this solicitation all according to law in the interest of GVB.

Offerors are to rely, for information regarding this RFP, on the RFP itself and information provided by the President and CEO as indicated in the introduction to this RFP. GVB is not responsible for any misinformation received from other sources.

The responsibility for submitting a response to this RFP on or before the stated time and date will be solely and strictly that of the Offeror. GVB will in no way be responsible for delays caused by the U.S. Post Office, courier services, or by any entity or by any occurrence.

By submitting a Proposal, the Offeror agrees to accept and abide by the terms of this RFP. GVB reserves the right to reject any or all submittals, to waive any informality or irregularity, and to accept any submittals which it may deem to be in the best interest of GVB and the territory.

1.3 RFP Submission Criteria

- A. Each Offeror shall submit six (6) complete sets of the proposal: one (1) marked "ORIGINAL" and five (5) marked "COPY".
- B. An official authorized to legally bind the Offeror to all RFP provisions contained herein shall sign the proposal. Submittals will be considered incomplete if they do not bear the signature of an agent of the Offeror who is in a position to contractually bind the Offeror.
- C. Terms and conditions differing from those set forth in this RFP may be cause for disqualification of the proposal.
- D. Offeror must designate those portions of their proposal, if any, they believe contain trade secrets or proprietary data which Offeror wants to keep confidential.
- E. Offeror must organize their proposal into sections that follow the format of this RFP, with tabs separating each section. A point-by-point response to all numbered sections, subsections, and appendices is required. If no explanation or clarification is required in the Offeror's response to a specific subsection, the Offeror shall indicate so in the point-by-point response or utilize a blanket





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response for the entire section with the following statement: "(Offeror's Name) understands and will comply."

1.4 Requests for Clarification

- A. It is incumbent upon each Offeror to carefully examine all specifications, terms, and conditions contained in the RFP. Any inquiry regarding this solicitation must be made in writing and in accordance with the requirements of this RFP. To be considered, inquiries must be addressed to GVB's point of contact set forth above.
- B. GVB will issue responses to inquiries in writing prior to the date on which proposals are due. GVB will email, airmail, and post on the GVB website said responses to each person recorded as having been furnished with a copy of this RFP, and prospective Offerors are responsible for ensuring that they receive all such responses. To ascertain whether GVB issued such responses with respect to this RFP, prospective Offerors may contact GVB's point of contact as set forth above.
- C. Prospective offers and Offerors should not rely on any representations, statements, or clarifications not made in this RFP or in a formal GVB response. GVB will not be responsible for any oral representation(s) given by any employee, representative, or other individual. The issuance of a written addendum is the only official method by which interpretation, clarification, or additional information can be given.
- D. Prospective Offerors are advised that, from the date of issuance of this RFP until the award of any contract, they are not permitted to contact GVB Board of Directors or employees, and/or the Selection Committee related to this solicitation, except for GVB's designated point of contact as set forth above. Offerors who violate this requirement will be disqualified.

1.5 Schedule of Events

Offerors must abide by the Schedule of Events as indicated on page 7 of this RFP.

1.6 RFP Closing Date

Proposals shall be submitted to GVB no later than 5:00 p.m. *Chamorro (Guam) Standard time, January 15, 2020 (Wednesday)* at 401 Pale San Vitores Road, Tumon, Guam, 96913. Proposals received after this date and time will not be considered.

1.7 Delivery of Proposals

(facsimile and e-mail of proposals will not be accepted)

All proposals shall be sealed and delivered or mailed to:

ATTN: MS. PILAR LAGUANA





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President and CEO Guam Visitors Bureau 401 Pale San Vitores Road Tumon, Guam 96913

Mark package(s):

YOUR COMPANY NAME

SUBMISSION IN RESPONSE TO GVB RFP NO. 2020-004

TOURISM DESTINATION MARKETING REPRESENTATION SERVICES IN SOUTHEAST ASIA

CONFIDENTIAL DOCUMENT ENCLOSED

Note: Please ensure that if a third-party carrier (Federal Express, Airborne, UPS, USPS, etc.) is used, that it is properly instructed to deliver your proposal only to GVB at the address noted above and that the COVER of the package clearly identifies your company name and solicitation number and title. To be considered, a proposal must be received and accepted by GVB before the RFP closing date and time.

1.8 Offeror's Responsibilities

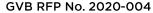
An Offeror, by submitting a proposal, represents that:

- A. The Offeror has read and understands the RFP in its entirety and that the proposal is made in accordance therewith, and:
- B. The Offeror possesses the capabilities, resources, and personnel necessary to provide efficient and successful service to GVB, and;
- C. Before submitting a proposal, each Offeror shall make all investigations and examinations necessary to ensure that they can comply with the requirements affecting the full performance of the contract and to verify any representations made by GVB upon which the Offeror will rely. If the Offeror receives an award because of its proposal submission, failure to have made such investigations and examinations will in no way relieve the Offeror from its obligations to comply in every detail with all provisions and requirements of the contract, nor will a plea of ignorance of such conditions and requirements be accepted as a basis for any claim by the Offeror for additional compensation or relief.
- D. Failure to comply with instructions on proposal assembly may be subject to point deductions. GVB may also choose not to evaluate, may deem non-responsible, and/or may disqualify from further consideration any proposals that do not follow this RFP format, are difficult to understand, are difficult to read, or are missing any requested information.

1.9 Conflict of Interest

All Offerors shall complete and have notarized the attached affidavits and disclosure forms







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of any potential conflict of interest that an Offeror may have due to ownership, other clients, contracts, or interests associated with this RFP. (Refer to 3.22 - 3.29 for requirements of affidavits and forms as provided in Appendix A).

1.10 Certificates

GVB reserves the right to require proof that the Offeror is an established business and is abiding by the regulations and laws of Guam, such as but not limited to occupational licenses and business licenses.

Offeror shall attach a copy of its business license. Offeror shall include all current licenses, certifications, and any additional documentation that illustrates the Offeror's qualifications to perform the services specified in this RFP.

1.11 Presentations by Offerors

GVB at its sole discretion may ask individual Offerors to make oral presentations and/or demonstrations without charge to GVB.

GVB reserves the right to require any Offeror to demonstrate to the satisfaction of GVB that the Offeror has the requisite ability to properly furnish the services and requirements of this RFP. The demonstration must satisfy GVB and GVB shall be the sole judge of compliance.

Should oral presentations and/or demonstrations be requested, Offeror must be represented by either the CEO/President and/or the Offeror's official company representative for this account. Offeror may not use service of a 3rd party vendor.

Offerors are cautioned not to assume that presentations will be required and should include all pertinent and required information in their original proposal package.

1.12 Award

GVB reserves the right to award the contract to the Offeror that GVB deems to be the best qualified.

In addition, GVB at its sole discretion, reserves the right to cancel this RFP, to reject any and all proposals, to waive any and all informalities and/or irregularities, or to re-advertise with either the identical or revised specifications, if it is deemed to be in the best interest of the territory of Guam.

This RFP does not commit GVB to award a contract. GVB shall not be responsible for any cost or expense, which may be incurred by the Offeror in preparing and submitting the proposal called for in this RFP, or any cost or expense incurred by the Offeror prior to the execution of a contract.

1.13 Records and Right to Audit

The Offeror shall maintain such financial records and other records as may be prescribed by GVB or by applicable federal and local laws, rules, and regulations.



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1.14 Offeror's Personnel

- A. The Offeror shall comply with all:
 - 1. Federal laws, Local laws, regulations, and labor union agreements governing work hours; and
 - 2. Labor regulations including collective bargaining agreements, workers' compensation, working conditions, fringe benefits, and labor standards or labor contract matters.
- B. The Offeror shall indemnify and hold GVB harmless from all claims arising out of the requirements of this provision. This indemnity includes the Offeror's obligation to defend and/or resolve, without cost to GVB, any claims or litigation concerning allegations that the Offeror or GVB, or both, have not fully complied with local labor laws or regulations relating to the performance of work required by the contract.

1.15 Termination / Cancellation of Contract

GVB reserves the right to cancel the contract without cause with a minimum thirty (30) calendar days written notice. Termination or cancellation of the contract will not relieve the Offeror of any obligations for any deliverables entered into prior to the termination of the contract (i.e. reports, statements of accounts, etc., required and not received).

Termination or cancellation of the contract will not relieve the Offeror of any obligations or liabilities resulting from any acts committed by the Offeror prior to the termination of the contract.

Termination for Default. GVB shall notify the Offeror in writing of deficiencies or default in the performance of its duties under the contract and the Offeror shall have ten (10) calendar days to correct same or to request, in writing, a hearing. GVB shall hear and act upon same within twenty (20) calendar days from receipt of said request and shall notify the Offeror of said action. The action by GVB shall be either to confirm, in whole or in part, the specified deficiencies or default, or to relieve the Offeror of responsibilities for said deficiencies or default, or find that there are no deficiencies or default, or such action as deemed necessary in the judgment of GVB. Failure of the Offeror to remedy said specified items of deficiency or default in the notice by GVB within ten (10) calendar days of receipt of such notice of such decision, shall result in the termination of the contract, and GVB shall be relieved of any and all responsibilities and liabilities under the terms and provisions of the contract.

1.16 Independent Contractor Relationship

Offeror shall provide the services required herein strictly under a contractual relationship with GVB and is not, nor shall be, construed to be an agent or employee of GVB. As an independent contractor, the Offeror shall pay any and all applicable taxes required by law and shall comply with all pertinent federal and local statutes. Benefits for Offeror, its employees and subcontractors shall be the sole responsibility of the Offeror including, but







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not limited to, health and life insurance, mandatory social security, retirement, liability/risk coverage, and workers and unemployment compensation.

The Offeror shall hire, compensate, supervise, and terminate members of its work force, and shall direct and control the manner in which work is performed including conditions under which individuals will be assigned duties, how individuals will report, and the hours individuals will perform.

The Offeror shall not be provided special space, facilities, or equipment by GVB to perform any of the duties required by the contract nor shall GVB pay for any business, travel, or training expenses or any other contract performance expenses not specifically set forth in the specifications.

Prior to commencing work, the successful Offeror will be required to sign a written contract incorporating the specifications and terms of the RFP and the response thereto. The contractual obligation of both parties in each fiscal period succeeding the first is subject to the appropriation and availability of funds therefore.

Upon expiration of the final contract term, the President and CEO may have the option to extend contract for a period not to exceed 90 days from the ending term date, or until such time GVB is able to secure a new contract.

1.17 Assignment/Subcontract

The Offeror shall not assign, transfer, convey, sublet, or otherwise dispose of any award or of any of its rights, title, or interests therein, without the prior written consent of GVB. Subcontractors shall be subject to all provisions of the resulting contract. GVB shall approve any requests for assignments and/or subcontracting prior to execution.

1.18 Governing Laws

Except to the extent federal law is applicable, the laws and regulations of Guam shall govern the interpretation, effect, and validity of the RFP and any contract resulting from this RFP. Venue of any court action shall be in Guam. In the event that a suit is brought for the enforcement of any term of the contract, or any right arising there from, the parties expressly waive their respective rights to have such action tried by jury trial and hereby consent to the use of non-jury trial for the adjudication of such suit.

Any dispute arising under or out of this RFP and/or contract is subject to the provisions of Title 2 Guam Administrative Rules and Regulations, Division 4 (Procurement Regulations), Chapter 9 (Legal and Contractual Remedies); Title 5 Guam Code Annotated, Chapter 5 (Guam Procurement Law), Article 9 (Legal and Contractual Remedies); and any other applicable laws, statutes, or regulations.

1.19 Indemnification of GVB

The Offeror shall indemnify, hold harmless, and defend GVB, its officers, agents, and employees from or on account of any claims losses, expenses, injuries, damages, actions,





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lawsuits, judgments, or liability resulting or arising from Offeror's performance or nonperformance of services pursuant to the contract, excluding any claims, losses, expenses, injuries, damage, or liability resulting or arising from the actions of GVB, its officers, agents, or employees. The indemnification shall obligate the Offeror to defend at its own expense or to provide for such defense, at GVB's option, any and all claims and suits brought against GVB, which may result from Offeror's performance or nonperformance of services pursuant to the contract.

1.20 Modifications Due to Public Welfare or Change in Law

GVB shall have the power to make changes in the contract as the result of changes in law and to impose new rules and regulations on the Offeror under the contract relative to the scope and methods of providing services as shall, from time-to-time, be necessary and desirable for the public welfare. GVB shall give the Offeror notice of any proposed change and an opportunity to be heard concerning those matters. The scope and method of providing services as referenced herein shall also be liberally construed to include, but is not limited to, the manner, procedures, operations and obligations, financial or otherwise, of the Offeror. In the event of any future change in federal or Guam laws, GVB materially alters the obligations of the Offeror, or the benefits to GVB, then the contract shall be amended consistent therewith. Should these amendments materially alter the obligations of the Offeror, then the Offeror or GVB shall be entitled to an adjustment in the rates and charges established under the contract. Nothing contained in the contract shall require any party to perform any act or function contrary to law. GVB and the Offeror agree to enter into good faith negotiations regarding modifications to the contract, which may be required in order to implement changes in the interest of the public welfare or due to change in law. When such modifications are made to the contract, GVB and the Offeror shall negotiate in good faith, a reasonable and appropriate adjustment for any changes in services or other obligations required of the Offeror directly and demonstrably due to any modification in the contract under this clause.

1.21 Force Majeure

GVB and the Offeror will exercise every reasonable effort to meet their respective obligations as outlined in the RFP and the ensuing contract, but shall not be liable for delays resulting from force majeure or other causes beyond their reasonable control, including but not limited to, compliance with any government law or regulation, acts of God, acts or omissions of the other party, government acts or omissions, fires, strikes, national disasters, wars, riots, transportation problems, and/or any other cause whatsoever beyond the reasonable control of the parties. Any such cause will extend the performance of the delayed obligation to the extent of the delay so incurred.

1.22 Confidential or Proprietary Information

Proposals of Offerors who are not awarded the contract shall not be opened to public inspection but will be part of the official procurement record. After award, the proposal of the Offeror receiving a contract will become available for public inspection. If the Offeror selected for award has requested in writing upon submission of Proposal the non-disclosure of trade secrets or other proprietary data so identified, GVB shall examine the designated information to determine whether such information shall be considered proprietary. If GVB





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and Offeror are unable to agree as to the disclosure of certain portions of Offeror's proposal, GVB shall inform the Offeror in writing what portion of the proposal will be disclosed and that, unless the Offeror withdraws the proposal, or protests under 5 GCA Article 9 (Legal and Contractual Remedies) of the Guam Procurement Law, the information may be so disclosed. (See also Title 2, Guam Administrative Regulations, Division 4, Section 3114(h)(1)).

1.23 Submission of Fee(s)

The Offeror determined to be best qualified will be notified to submit to GVB, at a time specified by GVB and prior to commencement of negotiations, their fee to perform the required services.

SECTION II

EVALUATION PROCEDURE AND CRITERIA

2.0 Evaluation Process

Selection of the best qualified offeror will be based on the qualifications, experience, and commitment of the Offeror's lead and support individuals proposed for this RFP, and the Offeror's plan of action. GVB plans to negotiate a contract with the best-qualified Offeror for the required services at a compensation rate determined in writing to be fair and reasonable.

2.1 Evaluation Committee

The GVB President and CEO will form an Evaluation Committee. Evaluations may be conducted as a group or individually, however, each Evaluator shall use the same evaluation form and the results compiled to present a cumulative score with recommendation(s) to the President and CEO. The President and CEO shall then request the approval of GVB's Board of Directors approval to enter into negotiations with the best-qualified Offeror.

2.2 Evaluation Criteria & Scale

The Evaluation Committee will review and evaluate all offers according to the established criteria contained herein based on a maximum possible value of 100 points. All proposals must include the following and will be scored by the point scale provided:

A. Executive Summary and Commitment......(25 points)

The Offeror shall submit an Executive Summary with a description of your firm's qualification and a statement regarding your firm's commitment, and availability-to perform the details in this RFP in the required timeframe.

- B. Staff Qualifications and Past Performance.....(30 points)
 - 1. The Offeror shall provide resumes or a summary of qualifications, work experience, education, skills, etc., which emphasize previous experience in this area.
 - 2. The Offeror shall provide the name and resume of the person or persons who will perform services pursuant to this RFP, and resumes of the principals, key







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staff, and any other employees who will be directly involved in performing the work excluding third party vendors.

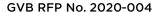
- 3. The Offeror must have available to it (as needed) individuals employed by the Offeror with the capabilities and background experience required.
- 4. Abilities of key personnel team assigned to perform required services.
- 5. The Offeror shall provide an organizational chart and describe key personnel's proposed roles and responsibilities on this project.
- 6. Submittals must identify the proposed director responsible for the day-to-day management of project tasks and primary point of contact.
- 7. Describe your organizational structure by describing your firm's structure, including whether it is a Corporation, LLC, Partnership, or other organization.
- 8. Include length of time in business, number of employees, full and part-time, and other information that would help characterize the firm.
- 9. Provide a list of satellite offices and affiliates that GVB will have access to under this RFP, if needed.
- 10. You may include brochures, videos, or other materials that may be helpful in evaluating your firm.
- 11. The Offeror shall include detailed information about any proposed subcontractors it would engage to comply with project requirements.

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The Offeror shall provide a description of the work plan and the methods to be used that will convincingly demonstrate to GVB what the Offeror intends to do, the timeframes necessary to accomplish the work, and how the work will be accomplished. The Plan of Action must include the following:

- 1. Demonstrate how your firm qualifies under the requirements of this RFP (as indicated in Section 1.1 Scope of Work).
- 2. Provide the firm's strategic direction to promote Guam that includes:
 - Sales and Marketing Plan that includes the strategic vision to address the challenges faced in today's tourism environment. The plan shall include the firm's working relationship with travel trade (i.e. Airlines, Travel Agents, etc.) and how it intends to maximize relationships to achieve the strategic vision(s).







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- Public Relations Plan to promote Guam's attractions and to support the Bureau's signature events and/or campaigns, as well as tour package product development and offerings.
- Digital Media Plan (Social Media, Online Advertising, Website Strategy, etc.)
 focusing on marketing and advertising strategies and ability to design an
 integrated media promotion strategy for GVB in the marketplace incorporating
 mobile, real time video, social media, traditional media and offline event
 channels.
- Describe the criteria used to recommend and evaluate marketing ideas and results.
- Develop a MICE Plan that includes the strategic vision of MICE activities to attract business travelers to Guam. This plan shall include target market mix, sales pitch schedule, and goals. This plan shall also include incentive plan and the development of MICE focused collateral materials.

D. References & Primary Point of Contact......(5 Points)

- 1. The Offeror shall provide a minimum of four (4) references that are using services of the type proposed in this RFP. The references may include local government or universities where the Offeror, preferably within the last four (4) years, has successfully completed work similar to that included in this RFP.
- 2. At a minimum, the Offeror shall provide the company name, location where services were provided, contact person(s), customer's telephone number, an email address, a complete description of the service type, and dates the services were provided. These references may be contacted to verify Offeror's ability to perform the contract.
- 3. The Offeror shall provide the name of the key contact and street address of the office that would manage GVB Tourism Destination Marketing Representation Services. Include a mailing address, telephone number, e-mail address and website address of the firm.
- 4. Offeror shall specify how long the individual/company submitting the proposal has been in the business of providing services similar to those requested in this RFP and under what company name.

TOTAL MAXIMUM	POINTS	(100 Points)

GVB reserves the right to use any information or additional references deemed necessary to establish the ability of the Offeror to perform the conditions of the contract. Negative references may be grounds for proposal disqualification.





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2.3 Investigation and Rejection

GVB reserves the right to conduct any investigation deemed necessary as to the background, qualifications, experience, and record of performance of any Offeror, and to reject any or all proposals if deemed necessary in the public interest. GVB shall review and determine whether an Offeror has the necessary qualifications, staffing, management, and experience required to properly conduct the work in accordance with all applicable laws, statutes, and regulations.

SECTION III

INSTRUCTIONS TO OFFERORS

3.0 Defined Terms

The terms used in these Instructions to Offerors are defined in Guam's procurement laws and regulations have the same meanings assigned to them in this RFP. The term "Offeror" means one who submits a proposal directly to GVB, as distinct from a sub-offeror who submits a proposal to the Offeror. The term "successful Offeror" means the best-qualified Offeror for the required services to whom GVB (on the basis of GVB's evaluation as hereinafter provided) makes an award. The term "request for proposals documents" includes the invitation to submit a proposal, instructions to Offerors, and all addenda. The term "GVB" means the Guam Visitors Bureau and vice versa. The term "price data" are factual information concerning prices, including profit, for supplies, services, or construction substantially similar to those being procured. In this definition, "prices" refer to offered or proposed selling prices, historical selling prices, and current selling prices of such items. This definition of "prices" refers to data relevant to both prime and subcontract prices. The term "cost data" are information concerning the actual or estimated cost of labor, material, overhead, and other cost elements which have been actually incurred or which are expected to be incurred by the contractor in performing the contract.

3.1 Type of Procurement

This procurement is a Request for Proposal (RFP).

3.2 Language of Proposal

The proposal prepared by the Offeror and all correspondence and documents relating to the proposal exchanged by the Offeror and GVB shall be written in the English language. Supporting documents and printed literature furnished by the Offeror with the proposal may be in another language provided they are accompanied by an appropriate translation of relevant passages in the English language. For the purpose of interpretation of the proposal, the English language translation shall prevail.

3.3 Familiarity with Laws

The Offeror is assumed to be familiar with all U.S. federal and Guam laws that in any manner affect the work to be performed under this RFP. Ignorance on the part of the Offeror will in no way relieve them from responsibility.

3.4 Signature on Proposal

The Offerors must sign their proposals correctly. If the proposal is made by an individual,





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said individual's name and mailing address must be shown. If made by a firm or partnership, the name and mailing address of each member of the firm or partnership must be shown. If made by a corporation, the person signing the proposal shall show the name of the country, state, or territory under the laws of which the corporation was chartered, and the names and business address of its president, secretary, and treasurer. A proposal submitted by a joint venture must be accompanied by the document of formation of the joint venture, duly registered and authenticated by a notary public, in which is defined precisely the conditions under which it will function, its period of duration, the persons authorized to represent and obligate it, the participation of the several firms forming the joint venture, the principal member of the joint venture, and address for correspondence for the joint venture. The Offeror is advised that the joint venture agreement must include a clause stating that the members of the joint venture are severally and jointly bound by the terms of the contract.

3.5 Currencies of Proposal and Payment

All rates and prices in the proposal and all payments to the Offeror shall be in the currency of the United States of America.

3.6 Modification or Withdrawal of Proposals

Proposals may be modified or withdrawn at any time prior to the submission date.

3.7 Receipt, Opening and Recording of Proposals

Upon receipt, each proposal and/or modification will be time-stamped, held in a secure place, and not be opened until the proposal closing date. The only acceptable evidence to establish the date and time of receipt at GVB is the date and time stamp of the GVB Head Office on the wrapper or other documentary evidence of receipt maintained by GVB. Proposals and modifications shall not be opened publicly but shall be opened in the presence of two or more GVB procurement officials. After the date established for receipt of proposals, a registrar of proposals will be prepared which shall include all proposals, the name of each Offeror, the number of modifications received, if any, and a description sufficient to identify the service item offered. The registrar of proposals shall be opened to public inspection only after award of the contract. Proposals and modifications shall be shown only to GVB procurement personnel having an interest in them.

3.8 Evaluations and Discussions

- A. Evaluation: GVB will evaluate all proposals submitted and may conduct discussions with any Offeror. The purpose of such discussions shall be to:
 - 1. Determine in greater detail such Offeror's qualifications; and
 - 2. Explore with the Offeror the scope and nature of the required services, the Offeror's proposed method of performance, and the relative utility of alternative methods of approach.
- B. Non-Disclosure of Information: Discussions shall not disclose any information





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derived from proposals submitted by other Offerors, and GVB shall not disclose any information contained in any proposals until after award of the proposed contract has been made. The proposal of the Offeror awarded the contract shall be opened to public inspection except as otherwise provided for in the contract. The proposals of the Offerors who are not awarded the contract shall not be opened to public inspection.

- C. Selection of the Best Qualified Offeror: Upon completion of the validation of qualifications, evaluations, and discussions, GVB shall select, in the order of their respective qualification ranking, no fewer than three (3) acceptable Offerors, or such lesser number if less than three (3) acceptable proposals were received, deemed to be the best qualified to provide the required services.
- D. Submission of Cost or Pricing Data: The Offeror determined to be the best qualified shall be required to submit cost or pricing data to GVB at a time specified by GVB prior to the commencement of negotiations.

3.9 Negotiations

- A. General: GVB shall negotiate a contract with the best-qualified Offeror for the required services at a compensation determined in writing to be fair and reasonable.
- B. Elements of Negotiation: Contract negotiations shall be directed toward:
 - 1. Making certain that the Offeror has a clear understanding of the scope of work, specifically, the essential requirements involved in providing the required services.
 - 2. Determining that the Offeror will make available the necessary personnel and facilities to perform the services within the required time.
 - 3. Agreeing upon compensation, which is fair and reasonable, taking into account the estimated value of the required services, and the scope, complexity, and nature of such services.

3.10 Successful Negotiation of Contract With Best-Qualified Offeror

If compensation, contract requirements, and contract documents can be agreed upon with the best-qualified Offeror, and subject to Board approval, the contract shall be awarded to that Offeror. Written notice of award shall be public information and made a part of GVB's procurement file.

3.11 Failure to Negotiate Contract With Best-Qualified Offeror

A. If compensation, contract requirements, or contract documents cannot be agreed upon with the best qualified Offeror, a written record stating the reasons therefore shall be placed in the procurement file and GVB shall advise such Offeror of the termination of negotiations which shall be confirmed by GVB's written notice to





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such Offeror.

- B. Upon failure to negotiate a contract with the best-qualified Offeror, GVB may enter into negotiations with the next most qualified Offeror. If compensation, contract requirements, and contract documents can be agreed upon, then the contract shall be awarded to that Offeror. If negotiations again fail, negotiations shall be terminated as set forth in paragraph 3.11(A) above and new negotiations shall commence with the next qualified Offeror.
- C. Should GVB be unable to negotiate a contract with any of the Offerors initially selected as the best qualified Offerors, offers may be resolicited, or additional Offerors may be selected based on original, acceptable submissions in the order of their respective qualification ranking and negotiations may continue until an agreement is reached and the contract is awarded.

3.12 Cancellation of Solicitation; Delays

GVB reserves the right to cancel or to withdraw this RFP as provided in law and regulation, to delay any GVB determination required by the RFP, or to reject all proposals, or any individual proposal in whole or in part at any time prior to the final award in the best interest of GVB as provided in law and regulation. The reasons for the cancellation, delay, or rejection shall be made a part of the procurement file and shall be available for public inspection.

- After opening of the proposals, but prior to award, all proposals or any Α. individual proposal in whole or in part, may be rejected when GVB determines in writing that such action is in the best interest of the territory of Guam for reasons including but not limited to:
 - 1. The supplies or services being procured by this solicitation are no longer needed.
 - 2. Ambiguous or otherwise inadequate specifications were part of the solicitation.
 - 3. The solicitation did not provide consideration of all factors of significance to the territory.
 - 4. The proposals only offer prices, which exceed available funds, and it would not be appropriate to adjust quantities to come within available funds.
 - 5. All otherwise acceptable proposals received contain unreasonable prices.
 - 6. There is reason to believe that the proposals may not have been arrived at in open competition, and/or that there was collusion between Offerors and/or the proposals were not submitted in good faith.

If this RFP is cancelled or all the proposals have been rejected prior to final





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award, notice of cancellation or rejection shall be sent to all Offerors. The reasons for the cancellation or rejection shall be made a part of the procurement file and shall be available for public inspection.

- B. GVB may reject any individual proposal in whole or in part when such rejection is in the best interest of the territory of Guam. Reasons for rejecting a proposal in whole or in part include but are not limited to:
 - 1. GVB has determined that the Offeror is not a responsible Offeror pursuant to 2 GAR, Div. 4, Chap. 3, §3116.
 - 2. The proposal is non-responsive, that is, it does not conform in all material respects to the RFP.
 - 3. The offered supply or service in the proposal is unacceptable by reason of its failure to meet the requirements of the specifications or permissible alternatives or other acceptable criteria set forth in the RFP.

3.13 Disqualification of Proponent

More than one proposal from an individual, firm, partnership, corporation, or association under the same or different names will not be considered. Reasonable grounds for believing that an Offeror has an interest in more than one (1) proposal for the same work will cause the rejection of all proposals in which such Offeror is believed to have an interest. Any or all proposals will be rejected if there is reason to believe that collusion exists among the Offerors and no participants of such collusion will be considered in future request for proposals for the same work. Proposals in which the prices obviously are unbalanced will be rejected. Proposals submitted by Offerors who do not meet the evaluation criteria will not be considered for review by GVB.

3.14 Right to Reject Proposal

GVB reserves the right to reject any or all Proposals in accordance with law and regulation, and to waive technical errors, or minor informalities, or to accept any proposals in part.

3.15 Award of Contract

The award of contract, if it is awarded, will be awarded to the best qualified Offeror for the required services at a compensation determined in writing to be fair and reasonable, and subject to the approval of the Board. In no case will the award be made until GVB has completed all necessary investigations into the responsibility of the proposed Offeror, and GVB is satisfied that the proposed Offeror is qualified to do the work and has the necessary organization, capitol, and equipment to carry out the provisions of the contract to GVB's satisfaction within the time specified.

3.16 Execution of Contract

The Offeror which is determined to be the best qualified, or the next best qualified Offeror should GVB cease contract negotiations with better qualified Offerors, shall sign the





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necessary agreement entering into a contract with GVB, and return a fully executed contract, containing the terms mutually agreed upon by the parties, to GVB within *seven (7) calendar days* after GVB determines in writing that the Offeror's requested compensation for the required services is fair and reasonable.

3.17 Addenda

Any amendment, modification, or addenda issued by GVB, prior to the established due date of the proposals, for the purpose of changing the intent of the plans and specifications clarifying the meaning, or changing any of the provisions of this RFP, shall be binding to the same extent as if originally required by this RFP. Any addenda issued by GVB will be sent to all Offerors in duplicate. Notice may also be obtained by accessing GVB's website. The Offerors shall acknowledge receipt of the same by their signatures on one copy, which is to be returned to GVB, and said copy shall accompany the Offerors respective proposals. Acknowledgment may also be made in writing or by email.

3.18 Monthly Activity Reports

As a vehicle for monitoring and measuring the services procured by this solicitation, the Agency shall record its representation performance on required report formats prescribed by GVB on a scheduled basis as detailed in the Scope of Work in this RFP. Failure to submit such reports may result in the delay or forfeiture of payment due to the Agency.

3.19 Invoicing, Payment Terms and Conditions

All applicable invoices from the Offeror who is awarded the contract arising from this RFP shall include supporting documents (i.e., timesheets, shipping invoices, consumable listings, receipts, etc.). All supporting documents must be reviewed and approved by GVB prior to invoice submittal for charges. All applicable GVB approved invoices will be paid net thirty (30) days from the date the invoices are received by GVB. Payment shall be made using a method mutually agreed upon by GVB and the successful Offeror. Applicable invoices must be submitted no later than three (3) months after completion of any given task or project. Failure to do so may result in forfeiture of payment.

3.20 Taxes

The successful Offeror shall be liable for all applicable taxes and duties. GVB shall have no tax liability under this contract arising from this RFP. Specific information on taxes may be obtained from the Department of Revenue and Taxation, Government of Guam.

3.21 Licensing

GVB will not consider for award any proposal submitted by an Offeror who has not complied with Guam's business and/or other licensing laws. Specific information on licenses may be obtained from the Department of Revenue and Taxation, Government of Guam.

3.22 Disclosure of Major Shareholders

As a condition of submitting a proposal in response to this RFP, all Offerors, whether they are partnerships, sole proprietorships, or corporations, shall submit an affidavit executed





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under oath that lists the name and address of any person who has held more than ten (10) percent of the outstanding interest or shares in said partnership, sole proprietorship, or corporation, at any time during the twelve (12) month period immediately preceding submission of the proposal made in response to this RFP. The affidavit shall contain the name and address of any person who has received or is entitled to receive a commission, gratuity, or other compensation for procuring or assisting in obtaining business related to this RFP for the Offeror and shall also contain the amounts of any such commission, gratuity, or other compensation. The affidavit shall be open and available to the public for inspection and copying. Each affidavit shall be prepared and notarized at the time of signing, and any such affidavits made and/or notarized prior to the issuance of, or after the due date of this RFP shall be deemed unacceptable resulting in the proposal to be deemed non-responsive to this RFP.

3.23 Local and Veteran Procurement Preference

Offerors who seek local procurement preference may request it as part of their proposals, for GVB's consideration. Only Offerors who qualify for local procurement preference pursuant to 5 GCA \$5008 may receive said preference by GVB. The GVB will employ where applicable a service-disabled veteran owned business preference in accordance with 5 GCA \$5011.

3.24 Non-Collusion Affidavit

Offerors must submit a non-collusion affidavit provided with this RFP. Failure to submit said affidavit shall result in the Offeror's proposal to be deemed non-responsive to this RFP, and such proposal shall not be considered for award.

3.25 Restrictions Against Contractors Employing Sex Offenders from Working at Government of Guam Venues

The Offeror must submit with their proposal an affidavit acknowledging their responsibilities pursuant to 5 GCA §5253, Restriction Against Contractors Employing Convicted Sex Offenders from Working at Government of Guam Venues. Per this statute, the Offeror must affirm that:

- No person providing services on behalf of the contractor has been convicted of a sex offense under the provisions of Chapter 25 of Title 9 GCA or an offense as defined in Article 2 of Chapter 28, Title 9 GCA, or an offense in another jurisdiction with, at a minimum, the same elements as such offenses, or who is listed on the Sex Offender Registry; and;
- 2. That if any person providing services on behalf of the contractor is convicted of a sex offense under the provisions of Chapter 25 of Title 9 GCA or an offense as defined in Article 2 of Chapter 28, Title 9 GCA or an offense in another jurisdiction with, at a minimum, the same elements as such offenses, or who is listed on the Sex Offender Registry, that such person will be immediately removed from working at said agency and that the administrator of said agency be informed of such within twenty-four (24) hours of such conviction.





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3.26 Compliance with Wage Laws

The Offer who is awarded a contract shall pay employees, at a minimum, in accordance with the Wage Determination for Guam issued and promulgated by the U.S. Department of Labor for such labor as is employed in the direct delivery of contract deliverables to GVB. In the event of a renewal of the contract, the Wage Determination promulgated by the U.S. Department of Labor on a date most recent to the renewal date of the contract shall apply to that renewal contract. In addition to the applicable Wage Determination, the contract shall contain provisions mandating health and similar benefits for employees, such benefits having a minimum value as detailed in the Wage Determination promulgated by the U.S. Department of Labor and shall contain provision guaranteeing a minimum of ten (10) paid holidays per annum for each employee.

The Offeror is required to execute the Declaration Re Compliance with U.S. DOL Wage Determination and submit the executed declaration with the Offeror's proposal. NOTE: Required Affidavits are provided in this RFP.

3.27 Representation Regarding Gratuities and Kickbacks

The Offeror represents that it has not violated, is not violating, and promises that it will not violate the prohibition against gratuities and kickbacks set forth in \$11206 (Gratuities and Kickbacks) of the Guam Procurement Regulations.

3.28 Prohibition in re Contingent Fees

The Offeror represents that it has not retained a person to solicit or secure a territorial contract upon an agreement or understanding for a commission, percentage, brokerage, or contingent fee, except for retention of bona fide employees or bona fide established commercial selling agencies for the purpose of securing business.

3.29 Representation Regarding Ethical Standards

The bidder, offeror, or contractor represents that it has not knowingly influenced and promises that it will not knowingly influence a government employee to breach any of the ethical standards set forth in 5 GCA Chapter 5 Article 11 (Ethics in Public Contracting) of the Guam Procurement Act and in Chapter 11 of the Guam Procurement Regulations.

3.30 Condition of Contract

As a condition of contract, contractor will agree to indemnify, defend and hold harmless the GVB and the Government of Guam in all actions and from all liability in tort or contract arising from contractor performance of a contract.

3.31 Contact for Contract Negotiation

If your firm is selected as the best qualified to perform the services as described herein, please designate a person whom we may contact for prompt negotiation by filling out Form 1, attached.







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3.32 Notice of Award

GVB will notify all Offerors of the results of the award. Written notice of award will be public information and made a part of the contract file.

*** END OF SECTION III: Instructions to Offerors ***







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CONTACT FOR CONTRACT NEGOTIATION

RFP NUMBER: GVB RFP NO. 2020-004

NAME	
TITLE	
COMPANY	
MAILING ADDRESS	
TELEPHONE NUMBER	
FACSIMILE NUMBER	
EMAIL	







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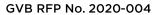
APPENDIX A GVB RFP 2020-004

AFFIDAVITS 1 ~ 7

- 1: Affidavit Disclosing Ownerships and Commissions
- 2: Affidavit re Non-Collusion
- 3: Affidavit re No Gratuities or Kickbacks
- 4: Affidavit re Ethical Standards
- 5: Declaration re Compliance with U.S. DOL Wage Determination
- **6:** Affidavit re Contingent Fees
- 7: Restriction Against Contractors Employing Convicted Sex Offenders from Working at Government of Guam Venues

ALL FORMS LISTED <u>MUST</u> BE COMPLETED AND RETURNED IN THE ENVELOPE CONTAINING THE PROPOSAL.





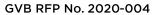


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1. AFFIDAVIT DISCLOSING OWNERSHIP and COMMISSIONS

Name	e of Offe	ror Company:				
CITY	OF)				
COUN	NTRY) ss)				
A.		indersigned, being first cand that [please check check cand that [please check check cand that [please check cand that [please check cand that [please check cand that [please check check check cand that [please check		, depose and say th	nat I am an autho	rized representative of the
	[]	The offeror is an individua	al or sole pr	oprietor and owns the	entire (100%) intere	est in the offering business.
	[]	The offeror is a corporatio [please state name of offe have held more than 10% immediately preceding the	eror compar of the sha	ny], and the persons, or res or interest in the of	companies, partners fering business duri	, or joint venturers who ng the 365 days
	NAME	_	ADDRES	<u>SS</u>		% of Interest
			TOTAL N	NUMBER OF SHAR	 ES	
B.	compe	Further, I say that the persons who have received or are entitled to receive a commission, gratuity or other compensation for procuring or assisting in obtaining business related to the bid or proposal for which this affidavit is submitted are as follows [if none, please so state]:				
	NAME		ADDRES	<u>SS</u>	Comp	<u>pensation</u>
 С.	time ar		ontract is	entered into, then I	promise persona	s affidavit is made and the
Date:_			_			
			;	Partner, if the o	he following: fferor is an individual; fferor is a Partnership dder is a Corporation.	;
Subsc	cribed and	d sworn to before me this	8	_ day of	,	_
(AG Pro	ocurement I	Form 002 (Rev. Nov. 17, 2005)	I	Notary Public My Commission Exp	ires	





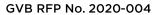


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2. AFFIDAVIT re NON-COLLUSION

Name of Offeror Company:	
CITY OF)) ss	
COUNTRY)	
[state name of affiant signing be	alow) haing first duly sworn
deposes and says that:	clow], being mat duly awom,
The name of the offering company or individual is [state name	e of company]
2. The proposal for the solicitation identified above is genuine at offeror has not colluded, conspired, connived or agreed, directly or indiperson, to put in a sham proposal or to refrain from making an offer. The directly or indirectly, sought by an agreement or collusion, or commun person to fix the proposal price of offeror or of any other offeror, or to element of said proposal price, or of any other offeror, or to secur government of Guam or any other offeror, or to secure any advantage agor any person interested in the proposed contract. All statements in this true to the best of the knowledge of the undersigned. This statement is m 4 § 3126(b). 3. I make this statement on behalf of myself as a representative the offeror's officers, representatives, agents, subcontractors, and employed.	rectly, with any other offeror or e offeror has not in any manner, ication or conference, with any fix any overhead, profit or cost re any advantage against the gainst the government of Guam affidavit and in the proposal are lade pursuant to 2 GAR Division of the offeror, and on behalf of
Date: Signature of one of the following Offeror, if the offeror is Partner, if the offeror is	an individual;
Officer, if the bidder is	
Subscribed and sworn to before me this day of,	
Notary Public My Commission Expires (AG Procurement Form 002 (Rev. Jul. 12, 2010)	







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3. AFFIDAVIT re NO GRATUITIES or KICKBACKS

Name of Offeror Company:	
CITY OF)	
CITY OF) ss COUNTRY)	
state deposes and says that:	e name of affiant signing below], being first duly sworn,
deposes and says that.	
	g firm or individual is [state name of offeror/company] Affiant is [state one of the or, an officer of the offeror] making the foregoing identified bid
following: the offeror, a partner of the offer or proposal.	or, an officer of the offeror] making the foregoing identified bid
representatives, agents, subcontractors, o gratuities and kickbacks set forth in 2 GAF	owledge, neither affiant, nor any of the offeror's officers, or employees have violated, are violating the prohibition against R Division 4 § 11107(e). Further, affiant promises, on behalf of st gratuities and kickbacks as set forth in 2 GAR, Division 4 §
representatives, agents, subcontractors,	owledge, neither affiant, nor any of the offeror's officers, or employees have offered, given or agreed to give, any r government employee, any payment, gift, kickback, gratuity the offeror's proposal.
4. I make these statements on bel of the offeror's officers, representatives, a	nalf of myself as a representative of the offeror, and on behalf gents, subcontractors, and employees.
	Signature of one of the following: Offeror, if the offeror is an individual; Partner, if the offeror is a Partnership; Officer, if the bidder is a Corporation.
Subscribed and sworn to before me this	day of,
	Notary Public My Commission Expires
(AG Procurement Form 004 (Rev. Jul. 12, 2010)	







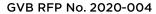
Tourism Destination Marketing Representation Services in Southeast Asia Page 49 of 70

4. AFFIDAVIT re ETHICAL STANDARDS

Name of Offeror Company:	
CITY OF) ss COUNTRY)	
[state deposes and says that:	name of affiant signing below], being first duly sworn,
offeror, a partner of the offeror, an officer of To the best of affiant's knowledge, ne subcontractors or employees or offeror have to breach any of the ethical standards set for that neither he or she, nor any officer, repreknowingly influence any government of Guarantee of Standards and Standards set for the standards set for	[state one of the following: the the offeror] making the foregoing identified bid or proposal. ither affiant nor any officers, representatives, agents, e knowingly influenced any government of Guam employee of the in 5 GCA Chapter 5, Article 11. Further, affiant promises esentative, agent, subcontractor, or employee of offeror will am employee to breach any ethical standards set forth in 5 are made pursuant to 2 GAR Division 4 § 11103(b).
	Signature of one of the following: Offeror, if the offeror is an individual; Partner, if the offeror is a Partnership; Officer, if the bidder is a Corporation.
Subscribed and sworn to before me this	_ day of,
	Notary Public My Commission Expires

(AG Procurement Form 005 (Rev. Jul. 12, 2010)





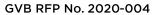


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5. DECLARATION RE COMPLIANCE WITH U.S. DOL WAGE DETERMINATION

Name	of Offeror Company:		
	l,	hereby certifie	s under penalty of perjury:
(1)	That I am partner of the offeror, an officer of procurement;	of the offeror] making the bid o	_[please select one: the offeror, a proposal in the foregoing identified
(2)	That I have read and understan	d the provisions of 5 GCA §	5801 and § 5802 which read:
In suc partne cases contra Wage	rship or a corporation ('contractor') the where the contractor employs a persected by the government of Guam, the Determination for Guam and the Norman street the second	uam enters into contractual arra for the provision of a service to on(s) whose purpose, in whole onen the contractor shall pay suct thern Mariana Islands issued ar	angements with a sole proprietorship, a the government of Guam, and in such or in part, is the direct delivery of service ch employee(s) in accordance with the nd promulgated by the U.S. Department verables to the Government of Guam.
to a co pursua there s Article	ontractor by the government of Guar ant to this Article. Should any contra shall be made stipulations contained	n shall be used to determine wa act contain a renewal clause, th in that contract for applying the V	Labor at the time a contract is awarded ages, which shall be paid to employees en at the time of renewal adjustments, Wage Determination, as required by this nt of Labor on a date most recent to the
In add contain a minim	n provisions mandating health and sir	milar benefits for employees cove Determination issued and promul	t to which this Article applies shall also ered by this Article, such benefits having gated by the U.S. Department of Labor, lays per annum per employee.
(3) procu	That the Offeror is in full compliant referenced herein;	ance with 5 GCA § 5801 and	§ 5802, as may be applicable to the
(4)	That I have attached the most re Department of Labor.	ecent wage determination ap	plicable to Guam issued by the U.S.
		Signature	Date
(AG Pro	ocurement Form 006 (Rev. Feb. 16, 2010)		





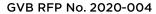


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6. AFFIDAVIT re CONTINGENT FEES

Name of Offeror Company:	
CITY OF)) ss COUNTRY)	
COUNTRY)	
	e name of affiant signing below], being first duly sworn,
deposes and says that:	, a c c c c c c c c c c c c c c c c c c
The name of the offering compa	any or individual is [state name of company]
company has not retained any person or	ny's bid or proposal, to the best of my knowledge, the offering ragency on a percentage, commission, or other contingent statement is made pursuant to 2 GAR Division 4 11108(f).
company has not retained a person to solid agreement or understanding for a comm retention of bona fide employees or bona	ny's bid or proposal, to the best of my knowledge, the offering cit or secure a contract with the government of Guam upon an ission, percentage, brokerage, or contingent fee, except for fide established commercial selling agencies for the purpose ade pursuant to 2 GAR Division 4 11108(h).
4. I make these statements on bel of the offeror's officers, representatives, ag	nalf of myself as a representative of the offeror, and on behalf gents, subcontractors, and employees.
	Signature of one of the following: Offeror, if the offeror is an individual. Partner, if the offeror is a partnership. Officer, if the offeror is a corporation.
Subscribed and sworn to before me this	day of,
	Notary Public My Commission Expires
(AG Procurement Form 007 (Rev. Jul. 15, 2010)	







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7. AFFIDAVIT RE RESTRICTION AGAINST CONTRACTORS EMPLOYING CONVICTED SEX OFFENDERS FROM WORKING AT GOVERNMENT OF GUAM VENUES

Name of	f Offer	ror Company:		
)		
COUNTR	RY) ss)		
		(NAME OF PERSON), being first dul	y sworn, is	
IIF SOLE PRO	OPRIETO	DR; "PARTNER" IF A PARTNERSHIP; OR "OFFICER" OF	of A CORPORATION)	(NAME OF OFFEROR
(1)	MAILING A	Address)	(TELEPHONE NUMB	ER)
has affirm CONTRA GUAM V	ns that ACTOR ENUES	he/she has read and understands the pr RS EMPLOYING CONVICTED SEX C S.	ovisions of 5 GCA	affidavit is being submitted. Said offeron , CHP 5 §5253 RESTRICTION AGAINST DM WORKING AT GOVERNMENT OF
The offer	or unde	lerstands that:		
(1	1)	as defined in Article 2 of Chapter 28, Title 9 GCA all of the elements of said offenses, or who is li	A in Guam, or an offer isted on the Sex Offer nstrumentality of the g	25 of Title 9 Guam Code Annotated, or an offense se in any jurisdiction which includes, at a minimum oder Registry, and who is employed by a business overnment of Guam, shall work for his employer or
Further, t	he offe	eror represents:		
(1	1)	Chapter 25 of Title 9 GCA or an offense as de	efined in Article 2 of	convicted of a sex offense under the provisions of Chapter 28, Title 9 GCA, or an offense in another who is listed on the Sex Offender Registry; and;
(2	2)	25 of Title 9 GCA or an offense as defined in Art at a minimum, the same elements as such offens	icle 2 of Chapter 28, T ses, or who is listed or	ted of a sex offense under the provisions of Chapte title 9 GCA or an offense in another jurisdiction with the Sex Offender Registry, that such person will be histrator of said agency be informed of such within
		Signati	ure	
Subscribe	d and s	sworn to before me this day of	,	
			Public Commission Expires	······································







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APPENDIX B

U.S. Department of Labor Wage & Determination Listing

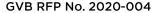
WD 15-5694 posted 08/02/2019

(total 14 pages - including coversheet)

[to be submitted with your proposal]

DECLARATION RE COMPLIANCE WITH U.S. DOL WAGE DETERMINATION







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U.S. Department of Labor Wage & Determination Listing

"REGISTER OF WAGE DETERMINATIONS UNDER"
THE SERVICE CONTRACT ACT ADMINISTRATION
By direction of the Secretary of Labor

U.S. DEPARTMENT OF LABOR EMPLOYMENT STANDARDS

WAGE AND HOUR DIVISION WASHINGTON D.C. 20210

Daniel W. Simms Director Division of Wage Determinations Wage Determination No.: 2015-5694

FOOTNOTE

Revision No.: 9

Date of Last Revision: 08/02/2019

Note: Under Executive Order (EO) 13658 an hourly minimum wage of \$10.60 for calendar year 2019 applies to all contracts subject to the Service Contract Act for which the contract is awarded (and any solicitation was issued) on or after January 1, 2015. If this contract is covered by the EO the contractor must pay all workers in any classification listed on this wage determination at least \$10.60 per hour (or the applicable wage rate listed on this wage determination if it is higher) for all hours spent performing on the contract in calendar year 2019. The EO minimum wage rate will be adjusted annually. Additional information on contractor requirements and worker protections under the EO is available at www.dol.gov/whd/govcontracts.

States: Guam Northern Marianas Wake Island

Area: Guam Statewide

Northern Marianas Statewide

OCCUPATION CODE - TITLE

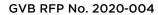
Wake Island Statewide

Fringe Benefits Required Follow the Occupational Listing

000017(11011 0002 11122	100111012	1011
01000 - Administrative Support And Clerical Occupat	ions	
01011 - Accounting Clerk I	10110	13.57
01012 - Accounting Clerk II		15.23
01013 - Accounting Clerk III		17.04
01020 - Administrative Assistant		19.48
01035 - Court Reporter		17.40
01041 - Customer Service Representative I		10.89



RATE

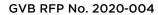




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ice Representative III rator I erator II cor Vehicle baration Clerk chine Operator al Assistant ier tant (Employment) II etant (Employment) III etant (Employm		12.25 13.37 12.15 13.25 14.37 13.85 10.35 10.35 11.29 12.68 19.39 11.37 12.57 13.71 15.95 17.85 19.89 21.78 11.10 15.55 17.40 19.39 12.73 19.48 15.26 9.67 12.77 13.83 14.78 14.53 16.31 18.26
ody Repairer Fiberglass ectrician lass Installer orker ent Servicer ent Metal Mechanic ent Metal Worker Mechanic Mechanic Helper Upholstery Worker		13.58 13.06 12.10 12.10 10.27 13.71 12.10 13.71 10.12 12.10 12.10
	ice Representative II ice Representative III rator I erator II tor Vehicle baration Clerk ichine Operator al Assistant ier tant (Employment) II stant (Employment) III introl Clerk intenance Dispatcher ian in reperator/Receptionist II r II r III r III rvice Occupations ody Repairer Fiberglass ectrician lass Installer forker ent Servicer ent Metal Mechanic ent Metal Worker Mechanic Mechanic Helper Upholstery Worker Wrecker	ice Representative III rator I rator I tor Vehicle baration Clerk chine Operator al Assistant cier tant (Employment) I stant (Employment) III stant (Employment) III ntrol Clerk ntenance Dispatcher ian operator/Receptionist I r II r III



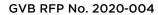




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05310 - Painter Automotive 05340 - Radiator Repair Specialist 05370 - Tire Repairer 05400 - Transmission Repair Specialist 07000 - Food Preparation And Service Occupations	12.87 12.10 11.44 13.61
07010 - Baker 07041 - Cook I 07042 - Cook II 07070 - Dishwasher 07130 - Food Service Worker 07210 - Meat Cutter 07260 - Waiter/Waitress	10.47 11.45 13.33 9.12 9.34 11.86 9.19
09000 - Furniture Maintenance And Repair Occupations 09010 - Electrostatic Spray Painter 09040 - Furniture Handler 09080 - Furniture Refinisher 09090 - Furniture Refinisher Helper 09110 - Furniture Repairer Minor 09130 - Upholsterer	16.40 9.95 16.40 12.06 14.27 16.40
11000 - General Services And Support Occupations 11030 - Cleaner Vehicles 11060 - Elevator Operator 11090 - Gardener 11122 - Housekeeping Aide 11150 - Janitor 11210 - Laborer Grounds Maintenance 11240 - Maid or Houseman 11260 - Pruner 11270 - Tractor Operator 11330 - Trail Maintenance Worker 11360 - Window Cleaner 12000 - Health Occupations	9.35 9.29 12.90 9.29 9.74 9.22 8.72 11.80 9.74 10.37
12010 - Ambulance Driver 12011 - Breath Alcohol Technician 12012 - Certified Occupational Therapist Assistant 12015 - Certified Physical Therapist Assistant 12020 - Dental Assistant 12025 - Dental Hygienist 12030 - EKG Technician 12035 - Electroneurodiagnostic Technologist 12040 - Emergency Medical Technician 12071 - Licensed Practical Nurse I 12072 - Licensed Practical Nurse II 12073 - Licensed Practical Nurse III 12100 - Medical Assistant	17.77 17.77 24.38 24.38 14.21 32.84 25.10 25.10 17.77 15.88 17.77 19.81 12.26







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12130 - Medical Laboratory Technician 12160 - Medical Record Clerk 12190 - Medical Record Technician 12195 - Medical Transcriptionist 12210 - Nuclear Medicine Technologist 12221 - Nursing Assistant I 12222 - Nursing Assistant II 12223 - Nursing Assistant III 12224 - Nursing Assistant IV 12235 - Optical Dispenser 12236 - Optical Dispenser 12236 - Optical Technician 12250 - Pharmacy Technician 12280 - Phlebotomist 12305 - Radiologic Technologist 12311 - Registered Nurse I 12312 - Registered Nurse II Specialist 12313 - Registered Nurse III Specialist 12314 - Registered Nurse III Anesthetist 12316 - Registered Nurse III Anesthetist 12317 - Scheduler (Drug and Alcohol Testing) 12320 - Substance Abuse Treatment Counselor 13000 - Information And Arts Occupations	18.82 13.61 17.77 15.88 39.04 11.03 12.43 13.54 15.22 17.77 15.88 15.49 15.22 22.69 22.53 27.56 27.56 33.34 39.96 22.01 22.01
13011 - Exhibits Specialist II 13012 - Exhibits Specialist III 13013 - Exhibits Specialist III 13041 - Illustrator II 13042 - Illustrator III 13047 - Librarian 13050 - Library Aide/Clerk 13054 - Library Information Technology Systems Administrator 13058 - Library Technician 13061 - Media Specialist II 13062 - Media Specialist III 13071 - Photographer II 13072 - Photographer III 13073 - Photographer III 13074 - Photographer IV 13075 - Photographer V 13090 - Technical Order Library Clerk 13110 - Video Teleconference Technician 14000 - Information Technology Occupations 14041 - Computer Operator I	19.45 24.09 29.47 19.45 24.09 29.47 26.68 15.48 24.09 16.64 17.38 19.45 21.67 17.38 19.45 24.09 29.47 35.65 18.74 17.38



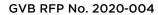




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14042 - Computer Operator II 14043 - Computer Operator III 14044 - Computer Operator IV 14045 - Computer Operator V	(1)	17.22 19.19 21.33 23.62
14071 - Computer Programmer I 14072 - Computer Programmer II 14073 - Computer Programmer III 14074 - Computer Programmer IV	(see 1) (see 1) (see 1)	15.73 19.50 23.84
14101 - Computer Systems Analyst I 14102 - Computer Systems Analyst II 14103 - Computer Systems Analyst III	(see 1) (see 1) (see 1)	24.23
14150 - Peripheral Equipment Operator 14160 - Personal Computer Support Technician 14170 - System Support Specialist		15.71 21.33 21.24
15000 - Instructional Occupations 15010 - Aircrew Training Devices Instructor (Non-Rated) 15020 - Aircrew Training Devices Instructor (Rated) 15030 - Air Crew Training Devices Instructor (Pilot) 15050 - Computer Based Training Specialist / Instructor 15060 - Educational Technologist 15070 - Flight Instructor (Pilot) 15080 - Graphic Artist 15085 - Maintenance Test Pilot Fixed Jet/Prop 15086 - Maintenance Test Pilot Rotary Wing 15088 - Non-Maintenance Test/Co-Pilot 15090 - Technical Instructor 15095 - Technical Instructor/Course Developer		24.23 29.32 34.91 24.23 27.61 34.91 20.47 34.91 34.91 17.65 21.58 13.87
15120 - Tutor 16000 - Laundry Dry-Cleaning Pressing And Related Occupations 16010 - Assembler 16030 - Counter Attendant 16040 - Dry Cleaner 16070 - Finisher Flatwork Machine 16090 - Presser Hand 16110 - Presser Machine Drycleaning 16130 - Presser Machine Shirts		9.78 9.78 9.78 11.30 9.78 9.78 9.78
16160 - Presser Machine Wearing Apparel Laundry 16190 - Sewing Machine Operator 16220 - Tailor 16250 - Washer Machine 19000 - Machine Tool Operation And Repair Occupations 19010 - Machine-Tool Operator (Tool Room) 19040 - Tool And Die Maker 21000 - Materials Handling And Packing Occupations		9.78 11.94 12.44 10.24 16.40 20.61







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2222	
21020 - Forklift Operator	13.96
21030 - Material Coordinator	21.78
21040 - Material Expediter	21.78
21050 - Material Handling Laborer	11.37
21071 - Order Filler	9.66
21080 - Production Line Worker (Food Processing)	13.96
21110 - Shipping Packer	14.47
21130 - Shipping/Receiving Clerk	14.47
21140 - Store Worker I	14.48
21150 - Stock Clerk	20.34
21210 - Tools And Parts Attendant	13.96
21410 - Warehouse Specialist	13.96
23000 - Mechanics And Maintenance And Repair Occupations	10100
23010 - Aerospace Structural Welder	20.69
23019 - Aircraft Logs and Records Technician	16.09
23021 - Aircraft Mechanic I	19.70
23022 - Aircraft Mechanic II	20.69
23023 - Aircraft Mechanic III	21.74
	13.70
23040 - Aircraft Mechanic Helper 23050 - Aircraft Painter	
	18.50
23060 - Aircraft Servicer	16.09
23070 - Aircraft Survival Flight Equipment Technician	18.50
23080 - Aircraft Worker	17.38
23091 - Aircrew Life Support Equipment (ALSE) Mechanic I	17.38
23092 - Aircrew Life Support Equipment (ALSE) Mechanic II	19.70
23110 - Appliance Mechanic	16.40
23120 - Bicycle Repairer	13.17
23125 - Cable Splicer	19.59
23130 - Carpenter Maintenance	15.10
23140 - Carpet Layer	15.33
23160 - Electrician Maintenance	18.05
23181 - Electronics Technician Maintenance I	15.33
23182 - Electronics Technician Maintenance II	16.40
23183 - Electronics Technician Maintenance III	18.31
23260 - Fabric Worker	14.27
23290 - Fire Alarm System Mechanic	15.43
23310 - Fire Extinguisher Repairer	13.17
23311 - Fuel Distribution System Mechanic	17.46
23312 - Fuel Distribution System Operator	13.17
23370 - General Maintenance Worker	11.96
23380 - Ground Support Equipment Mechanic	19.70
23381 - Ground Support Equipment Servicer	16.09
23382 - Ground Support Equipment Worker	17.38
23391 - Gunsmith I	13.17
23392 - Gunsmith II	15.33
20002 Outlottiilii ii	10.00







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23393 - Gunsmith III 23410 - Heating Ventilation And Air-Conditioning Mechanic 23411 - Heating Ventilation And Air Conditioning Mechanic (Research Facility) 23430 - Heavy Equipment Mechanic 23440 - Heavy Equipment Operator 23460 - Instrument Mechanic 23465 - Laboratory/Shelter Mechanic 23470 - Laborer 23510 - Locksmith	17.46 17.16 18.25 17.64 16.26 17.46 16.40 11.37 16.40
23530 - Machinery Maintenance Mechanic	23.13
23550 - Machinist Maintenance	17.46
23580 - Maintenance Trades Helper	10.67
23591 - Metrology Technician I	17.46
23592 - Metrology Technician II	18.56
23593 - Metrology Technician III	19.66
23640 - Millwright	17.46
23710 - Office Appliance Repairer 23760 - Painter Maintenance	16.40 13.95
23790 - Painter Maintenance	17.64
23810 - Plumber Maintenance	16.57
23820 - Pneudraulic Systems Mechanic	17.46
23850 - Rigger	17.46
23870 - Scale Mechanic	15.33
23890 - Sheet-Metal Worker Maintenance	16.09
23910 - Small Engine	15.33
23931 - Telecommunications Mechanic I	19.01
23932 - Telecommunications Mechanic II	19.76
23950 - Telephone Lineman	18.24
23960 - Welder Combination Maintenance	17.92
23965 - Well Driller	17.46
23970 - Woodcraft Worker	17.46
23980 - Woodworker 24000 - Personal Needs Occupations	13.17
24550 - Case Manager	14.54
24570 - Child Care Attendant	10.09
24580 - Child Care Center Clerk	12.58
24610 - Chore Aide	10.56
24620 - Family Readiness And Support Services Coordinator	14.54
24630 - Homemaker	16.12
25000 - Plant And System Operations Occupations	
25010 - Boiler Tender	17.46
25040 - Sewage Plant Operator	19.63
25070 - Stationary Engineer	17.46
25190 - Ventilation Equipment Tender	12.06
25210 - Water Treatment Plant Operator	19.63



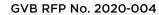




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27000 - Protective Service Occupations		
27004 - Alarm Monitor		10.90
27007 - Baggage Inspector		9.40
27008 - Corrections Officer		12.05
27010 - Court Security Officer		12.05
27030 - Detection Dog Handler		10.90
27040 - Detention Officer		12.05
27070 - Firefighter		12.05
27101 - Guard I		9.40
27102 - Guard II		10.90
27131 - Police Officer I		12.05
27132 - Police Officer II		13.40
28000 - Recreation Occupations		
28041 - Carnival Equipment Operator		12.79
28042 - Carnival Equipment Repairer		13.97
28043 - Carnival Worker		9.45
28210 - Gate Attendant/Gate Tender		13.18
28310 - Lifeguard		11.01
28350 - Park Attendant (Aide)		14.74
28510 - Recreation Aide/Health Facility Attendant		11.84
28515 - Recreation Specialist		18.26
28630 - Sports Official		11.74
28690 - Swimming Pool Operator		17.71
29000 - Stevedoring/Longshoremen Occupational Services		
29010 - Blocker And Bracer		21.47
29020 - Hatch Tender		21.47
29030 - Line Handler		21.47
29041 - Stevedore I		19.98
29042 - Stevedore II		22.96
30000 - Technical Occupations		
30010 - Air Traffic Control Specialist Center (HFO)	(see 2)	38.78
30011 - Air Traffic Control Specialist Station (HFO)	(see 2)	26.74
30012 - Air Traffic Control Specialist Terminal (HFO)	(see 2)	29.45
30021 - Archeological Technician I		17.49
30022 - Archeological Technician II		19.56
30023 - Archeological Technician III		24.21
30020 - Cartographic Technician		23.18
30040 - Civil Engineering Technician		23.08
30051 - Cryogenic Technician I		25.57
30052 - Cryogenic Technician II		28.24
30061 - Drafter/CAD Operator I		17.49
30062 - Drafter/CAD Operator II		19.56
30063 - Drafter/CAD Operator III		20.77
30064 - Drafter/CAD Operator IV		25.57
30081 - Engineering Technician I		14.84



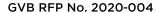




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30082 - Engineering Technician II 30083 - Engineering Technician III 30084 - Engineering Technician IV 30085 - Engineering Technician V 30086 - Engineering Technician VI 30090 - Environmental Technician 30095 - Evidence Control Specialist 30210 - Laboratory Technician 30221 - Latent Fingerprint Technician II 30222 - Latent Fingerprint Technician II 30240 - Mathematical Technician 30361 - Paralegal/Legal Assistant II 30362 - Paralegal/Legal Assistant II 30363 - Paralegal/Legal Assistant III 30364 - Paralegal/Legal Assistant IIV 30375 - Petroleum Supply Specialist 30390 - Photo-Optics Technician 30395 - Radiation Control Technician 30461 - Technical Writer II 30462 - Technical Writer III 30493 - Unexploded Ordnance (UXO) Technician II 30491 - Unexploded Ordnance (UXO) Technician III 30493 - Unexploded Ordnance (UXO) Technician III 30494 - Unexploded (UXO) Safety Escort 30495 - Unexploded (UXO) Sweep Personnel 30501 - Weather Forecaster II 30620 - Weather Forecaster II	(see 2)	16.66 18.64 23.08 28.24 34.16 23.08 20.77 25.57 28.24 23.34 19.44 23.68 28.99 33.88 28.24 21.93 28.24 23.08 24.16 24.65 29.82 35.74 24.65 25.57 31.09 20.77
Programs	(0)	07.00
	(see 2)	23.08
31000 - Transportation/Mobile Equipment Operation Occupations 31010 - Airplane Pilot 31020 - Bus Aide 31030 - Bus Driver 31043 - Driver Courier 31260 - Parking and Lot Attendant 31290 - Shuttle Bus Driver 31310 - Taxi Driver 31361 - Truckdriver Light 31362 - Truckdriver Medium 31363 - Truckdriver Heavy 31364 - Truckdriver Tractor-Trailer 99000 - Miscellaneous Occupations 99020 - Cabin Safety Specialist		29.82 8.15 9.69 9.55 10.59 9.43 10.59 11.61 13.92 13.92
55020 Cabiii Salety Specialist		14.54







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99030 - Cashier	9.33
99050 - Desk Clerk	9.70
99095 - Embalmer	24.65
99130 - Flight Follower	24.65
99251 - Laboratory Animal Caretaker I	22.25
99252 - Laboratory Animal Caretaker II	24.31
99260 - Marketing Analyst	21.54
99310 - Mortician	24.65
99410 - Pest Controller	14.61
99510 - Photofinishing Worker	12.95
99710 - Recycling Laborer	14.32
99711 - Recycling Specialist	21.66
99730 - Refuse Collector	13.63
99810 - Sales Clerk	9.66
99820 - School Crossing Guard	16.44
99830 - Survey Party Chief	22.02
99831 - Surveying Aide	12.52
99832 - Surveying Technician	16.27
99840 - Vending Machine Attendant	22.25
99841 - Vending Machine Repairer	28.30
99842 - Vending Machine Repairer Helper	22.25

Note: Executive Order (EO) 13706 Establishing Paid Sick Leave for Federal Contractors applies to all contracts subject to the Service Contract Act for which the contract is awarded (and any solicitation was issued) on or after January 1, 2017. If this contract is covered by the EO the contractor must provide employees with 1 hour of paid sick leave for every 30 hours they work up to 56 hours of paid sick leave each year. Employees must be permitted to use paid sick leave for their own illness injury or other health-related needs including preventive care; to assist a family member (or person who is like family to the employee) who is ill injured or has other health-related needs including preventive care; or for reasons resulting from or to assist a family member (or person who is like family to the employee) who is the victim of domestic violence sexual assault or stalking. Additional information on contractor requirements and worker protections under the EO is available at www.dol.gov/whd/govcontracts.

ALL OCCUPATIONS LISTED ABOVE RECEIVE THE FOLLOWING BENEFITS:

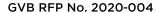
HEALTH & WELFARE: Life accident and health insurance plans sick leave pension plans civic and personal leave severance pay and savings and thrift plans. Minimum employer contributions costing an average of \$4.54 per hour computed on the basis of all hours worked up to 40 hours per week by service employees employed on the contract.

HEALTH & WELFARE EO 13706: Minimum employer contributions costing an average of \$4.22 per hour computed on the basis of all hours worked up to 40 hours per week by service employees employed on the covered contracts. *

*This rate is to be used only when compensating employees for performance on an SCA-covered contract also covered by EO 13706 Establishing Paid Sick Leave for Federal Contractors. A contractor may not receive credit toward its SCA obligations for any paid sick leave provided pursuant to EO 13706.

VACATION: 2 weeks paid vacation after 1 year of service with a contractor or successor; and 4 weeks after 3 years. Length of service includes the whole span of continuous service with the present contractor or







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successor wherever employed and with the predecessor contractors in the performance of similar work at the same Federal facility. (Reg. 29 CFR 4.173)

HOLIDAYS: A minimum of ten paid holidays per year: New Year's Day Martin Luther King Jr.'s Birthday Washington's Birthday Memorial Day Independence Day Labor Day Columbus Day Veterans' Day Thanksgiving Day and Christmas Day. (A contractor may substitute for any of the named holidays another day off with pay in accordance with a plan communicated to the employees involved.) (See 29 CFR 4.174)

THE OCCUPATIONS WHICH HAVE NUMBERED FOOTNOTES IN PARENTHESES RECEIVE THE FOLLOWING:

1) COMPUTER EMPLOYEES: Under the SCA at section 8(b) this wage determination does not apply to any employee who individually qualifies as a bona fide executive administrative or professional employee as defined in 29 C.F.R. Part 541. Because most Computer System Analysts and Computer Programmers who are compensated at a rate not less than \$27.63 (or on a salary or fee basis at a rate not less than \$455 per week) an hour would likely qualify as exempt computer professionals (29 C.F.R. 541.400) wage rates may not be listed on this wage determination for all occupations within those job families. In addition, because this wage determination may not list a wage rate for some or all occupations within those job families if the survey data indicates that the prevailing wage rate for the occupation equals or exceeds \$27.63 per hour conformances may be necessary for certain nonexempt employees. For example, if an individual employee is nonexempt but nevertheless performs duties within the scope of one of the Computer Systems Analyst or Computer Programmer occupations for which this wage determination does not specify an SCA wage rate then the wage rate for that employee must be conformed in accordance with the conformance procedures described in the conformance note included on this wage determination.

Additionally, because job titles vary widely and change quickly in the computer industry job titles are not determinative of the application of the computer professional exemption. Therefore, the exemption applies only to computer employees who satisfy the compensation requirements and whose primary duty consists of:

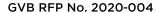
- (1) The application of systems analysis techniques and procedures including consulting with users to determine hardware software or system functional specifications;
- (2) The design development documentation analysis creation testing or modification of computer systems or programs including prototypes based on and related to user or system design specifications;
- (3) The design documentation testing creation or modification of computer programs related to machine operating systems; or
- (4) A combination of the aforementioned duties the performance of which requires the same level of skills. (29 C.F.R. 541.400).
- 2) AIR TRAFFIC CONTROLLERS AND WEATHER OBSERVERS NIGHT PAY & SUNDAY PAY: If you work at night as part of a regular tour of duty you will earn a night differential and receive an additional 10% of basic pay for any hours worked between 6pm and 6am. If you are a full-time employed (40 hours a week) and Sunday is part of your regularly scheduled workweek you are paid at your rate of basic pay plus a Sunday premium of 25% of your basic rate for each hour of Sunday work which is not overtime (i.e. occasional work on Sunday outside the normal tour of duty is considered overtime work).

** HAZARDOUS PAY DIFFERENTIAL **

An 8 percent differential is applicable to employees employed in a position that represents a high degree of hazard when working with or in close proximity to ordnance explosives and incendiary materials. This includes work such as

screening blending dying mixing and pressing of sensitive ordnance explosives and pyrotechnic compositions such as lead azide black powder and photoflash powder. All dry-house activities involving propellants or explosives. Demilitarization modification renovation demolition and maintenance operations on sensitive ordnance explosives and incendiary materials. All operations involving re-grading and cleaning of artillery ranges.







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A 4 percent differential is applicable to employees employed in a position that represents a low degree of hazard when working with or in close proximity to ordnance (or employees possibly adjacent to) explosives and incendiary materials which involves potential injury such as laceration of hands face or arms of the employee engaged in the operation irritation of the skin minor burns and the like; minimal damage to immediate or adjacent work area or equipment being used. All operations involving unloading storage and hauling of ordnance explosive and incendiary ordnance material other than small arms ammunition. These differentials are only applicable to work that has been specifically designated by the agency for ordnance explosives and incendiary material differential pay.

** UNIFORM ALLOWANCE **

If employees are required to wear uniforms in the performance of this contract (either by the terms of the Government contract by the employer by the state or local law etc.) the cost of furnishing such uniforms and maintaining (by

laundering or dry cleaning) such uniforms is an expense that may not be borne by an employee where such cost reduces the hourly rate below that required by the wage determination. The Department of Labor will accept payment in accordance with the following standards as compliance:

The contractor or subcontractor is required to furnish all employees with an adequate number of uniforms without cost or to reimburse employees for the actual cost of the uniforms. In addition, where uniform cleaning and maintenance is made the responsibility of the employee all contractors and subcontractors subject to this wage determination shall (in the absence of a bona fide collective bargaining agreement providing for a different amount or the furnishing of contrary affirmative proof as to the actual cost) reimburse all employees for such cleaning and maintenance at a rate of \$3.35 per week (or \$.67 cents per day). However, in those instances where the uniforms furnished are made of ""wash and wear"" materials may be routinely washed and dried with other personal garments and do not require any special treatment such as dry cleaning daily washing or commercial laundering in order to meet the cleanliness or appearance standards set by the terms of the Government contract by the contractor by law or by the nature of the work there is no requirement that employees be reimbursed for uniform maintenance costs.

** SERVICE CONTRACT ACT DIRECTORY OF OCCUPATIONS **

The duties of employees under job titles listed are those described in the "Service Contract Act Directory of Occupations" Fifth Edition (Revision 1) dated September 2015 unless otherwise indicated.

** REQUEST FOR AUTHORIZATION OF ADDITIONAL CLASSIFICATION AND WAGE RATE Standard Form 1444 (SF-1444) **

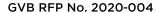
Conformance Process:

The contracting officer shall require that any class of service employee which is not listed herein, and which is to be employed under the contract (i.e. the work to be performed is not performed by any classification listed in the wage

determination) be classified by the contractor so as to provide a reasonable relationship (i.e. appropriate level of skill comparison) between such unlisted classifications and the classifications listed in the wage determination (See 29 CFR 4.6(b)(2)(i)). Such conforming procedures shall be initiated by the contractor prior to the performance of contract work by such unlisted class(es) of employees (See 29 CFR 4.6(b)(2)(ii)). The Wage and Hour Division shall make a final determination of conformed classification wage rate and/or fringe benefits which shall be paid to all employees performing in the classification from the first day of work on which contract work is performed by them in the classification. Failure to pay such unlisted employees the compensation agreed upon by the interested parties and/or fully determined by the Wage and Hour Division retroactive to the date such class of employees commenced contract work shall be a violation of the Act and this contract. (See 29 CFR 4.6(b)(2)(v)). When multiple wage determinations are included in a contract a separate SF-1444 should be prepared for each wage determination to which a class(es) is to be confirmed.

The process for preparing a conformance request is as follows:







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- 1) When preparing the bid, the contractor identifies the need for a conformed occupation(s) and computes a proposed rate(s).
- 2) After contract award the contractor prepares a written report listing in order the proposed classification title(s) a Federal grade equivalency (FGE) for each proposed classification(s) job description(s) and rationale for proposed wage rate(s)

including information regarding the agreement or disagreement of the authorized representative of the employees involved or where there is no authorized representative the employees themselves. This report should be submitted to the contracting officer no later than 30 days after such unlisted class(es) of employees performs any contract work.

- 3) The contracting officer reviews the proposed action and promptly submits a report of the action together with the agency's recommendations and pertinent information including the position of the contractor and the employees to the U.S. Department of Labor Wage and Hour Division for review (See 29 CFR 4.6(b)(2)(ii)).
- 4) Within 30 days of receipt the Wage and Hour Division approves modifies or disapproves the action via transmittal to the agency contracting officer or notifies the contracting officer that additional time will be required to process the request.
- 5) The contracting officer transmits the Wage and Hour Division's decision to the contractor.
- 6) Each affected employee shall be furnished by the contractor with a written copy of such determination or it shall be posted as a part of the wage determination (See 29 CFR 4.6(b)(2)(iii)).

Information required by the Regulations must be submitted on SF-1444 or bond paper.

When preparing a conformance request the "Service Contract Act Directory of Occupations" should be used to compare job definitions to ensure that duties requested are not performed by a classification already listed in the wage determination. Remember it is not the job title but the required tasks that determine whether a class is included in an established wage determination. Conformances may not be used to artificially split combine or subdivide classifications listed in the wage determination (See 29 CFR 4.152(c)(1))."





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APPENDIX C

Past Performance Questionnaire

Tourism Destination Marketing Representation Services in Southeast Asia

GVB RFP NO: 2020-004

[PROVIDE THIS PPQ TO THOSE ON YOUR PROJECT REFERENCES TO COMPLETE AND SUBMIT DIRECTLY TO GVB ON OR BEFORE THE DEADLINE FOR THIS PROCUREMENT.]





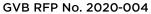
Past Performance Questionnaire

Tourism Destination Marketing Representation Services in Southeast Asia

GVB RFP NO: 2020-004

[PROVIDE THIS PPQ TO THOSE ON YOUR PROJECT REFERENCES TO COMPLETE AND SUBMIT DIRECTLY TO GVB ON OR BEFORE THE DEADLINE FOR THIS PROCUREMENT.]			
BIDDER:			
REFERENCE DETAILS PROVIDED BY BIDDER			
	Company Name: Point of Contact: Contact Details:		
	PLEASE RETURN THIS COMPLETED QUESTIONNAIRE BY EMAIL TO procurement@visitguam.org		
PLEAS	SE PROVIDE CONTACT DETAILS OF PERSON COMPLETING THIS QUESTIONNAIRE:		
Name	:Telephone Number:		
Title:	Email Address:		
1.	Please briefly describe the type of services performed for your organization by the Bidder. (Name of project, types of services performed analysis, training, technical support, etc.):		
Comn	nent:		
2.	Were any unique techniques or tools employed for the delivery of the services? Were the tools/techniques employed effectively?		
Comn	nent:		







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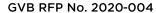
PPQ	FOR BIDDER:		
3.	How would you rate the Bidder's ability to learn/understand your organization's or the project needs/requirements?		
	Vory Good	(Score 10 points) (Score 8 points) (Score 5 points) (Score 0 points)	
4.	How would you rate the Bidder's knowledge and experience in providing the requested technical services?		
	Very Good Good	(Score 10 points) (Score 8 points) (Score 5 points) (Score 0 points)	
5.	5. How would you rate the Bidder's ability to identify and recommend reso to problems or issues?		dentify and recommend resolutions
	Identified and reconIdentified and reconIdentified but not reWere ignored	nmended slowly	(Score 10 points) (Score 8 points) (Score 5 points) (Score -0 points)
6.	6. How would you rate the overall quality of the Bidder's technical services		ne Bidder's technical services?
	Very Good Good	(Score 10 points) (Score 8 points) (Score 5 points) (Score 0 points)	
7.	Do you recall the name(under your contract? If		mployees who performed services ames below.
Com	ment:		

Overall Performance: On a scale of 0 to 10, how would you rate the Bidder's

OVERALL PERFORMANCE? (Score based upon # of points – 10 points max)



8.





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PPQ F	OR BIDDER:		
	Very Good Good	(Score 10 points) (Score 8 points) (Score 5 points) (Score 0 points)	
9.	Would you enter into a c	contract with this Bidder again? If not, why?	
Comm	nent:		
10.	Are you aware of any other company or organization this Bidder has done work for? If so, do you have a contact name and phone number?		
Name		Phone Number:	
Other	contact information:		
11.	Do you have any additional comments that might assist us in evaluating the Bidder's past performance?		
Comm	nent:		

Thank you for your cooperation.

GVB PROCUREMENT

PLEASE RETURN COMPLETED QUESTIONNAIRE BY EMAIL ON OR BEFORE DECEMBER 13, 2019 TO

procurement@visitguam.org

